

Economic Opportunities In Commercial Fisheries Of The Nwt Type of Study: Industry Development Fisheries, Fisheries Nwt General Date of Report: 0 Author: Topolniski, D

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Economic Opportunities in the Commercial Fisheries of the Northwest Territories

Dan Topolniski, Sidney Kerwin, and Allan Kristofferson

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Despite major cultural changes, such as the shift from a nomadic lifestyleto more permanent residence, the residents of many small, isolated, and overwhelmingly native settlements in the Northwest Territories continue to rely on fishing, hunting, and trapping. This subsistence sector is of such economic, social, and cultural importance that it receives the first priority in use, subject only to the requirements of conservation. Commercial development can only take place where there are resources surplus to the needs of the subsistence harvest.

AI though traditional harvesting activities are considered a priority, there is growing and widespread interest in commercial development of the renewable resource economy, as illustrated by recent recommendations from community and regional economic development conferences sponsored by the Northwest Territories Department of Economic Development and Tourism. Some commercial development proposals are linked to the original subsistence economy, as in the case of proposals for the harvesting of country foods for intra- and inter-settlement trade. Proposals for larger-scale, export fishery development are often viewed as compatible with traditional harvesting activity, as they build on skills gained and investments aiready made. Individual and community aspirations have been raised in anticipation of land claim settlements and the commuments of the federal and territorial governments to commercial development Of the renewable resource sector.

### " Government Roles

The Government of the Northwest Territories (GNWT), through its economic development programmed, has assigned a high priority Lo the goal of maximizing the economic impacts from the renewable resource sector of the Northwest Territories. The GNWT recently prepared a commercial renewable resources policy, and is now implementing projects' under this policy. The Department of Indian Application of Indian Application

through their economic development programming for N.W.T. residents, two major initiatives being DEAND's Economic Development Agreement and DRIE's Special Agricultural Rural Development Agreement. These economic development programmes, in addition to a number of other federal and territorial incentives (e.g., DRIE's Native Economic Development Program, the Department of Employ ment and Immigration's Community Futures Program, and GNWT's Secretary Assistance programme) provide funds for capital investment, as well as operational and training support.

The Department of Fisheries and Oceans (DFO) manages and proteus the fish and marine mammal resources of the Northwest Territories in accordance with sound resource management practices and in consultation with those who use and enjoy the fishery. DFO participates in the economic development process, especially in assessing whether development proposals, especially in assessing whether development proposals are biologically feasible; formal arrangements now exist with federal development agencies to ensure consultation with DFO at the inception of project proposals. As development proceeds from the test fishing phase to a commercial operation. DFO provides services for inspection, enforcement, fishery management, and economic planning. ?

### Economic Opportunities in the Fishery

There exist a number of development issues in the established commercial fisheries of the Northwest Territories that warrant consideration as a form of economic opportunity which too often tends to be downplayed: the maintenance of existing economic benefits from the commercial fishery. Therefore, a suggested priority is to address the requirements of the existing fishery.

### inter-Sett.lement Trade

In each of the geographic regions-inland, coastal, and marine-the potential exists to expand the inter- and intra-settlement trade for country foods. This fishery does not face the economic and logistical constraints of the export fishery. Because local market opportunities are limited by the small population sizes of many communities, the required operations are small-scale and do not entail large capital investments.

further expansion of the wage ecor will lead to a decline in the important subsistence fishing, thereby providing portunities to expand local sales of a char and other species. In the short this potential will be limited by the growth in the territorial wage econt Development for local sales cannot place at the expense of the subsistishery, and in many communities dividuals continue LO satisfy their n. through subsistence fishing.

### **Export** Trade

Inland Region

There exist large supplies of unutil stocks in the inland fishery, including whitefish, round whitefish, lake cisco. trout, and northern pike. Despite this pri cal abundance, there is at present on very limited potential for export corer cial fishery development Lake trout dc stand up well to heavy exploitation, so species is best allocated to the spon fist. The high costs of production relauve to market price limits the development pr tial for other species. Thus, for then valuable of these species. the i. whitelish, the distance to southern marand competition from larger, more ac. sible fisheries (including Great Slave suggests that, under current price ana conditions. development of an export c mercial fishery would not be economic feasible,

## Coastal Region

Arctic char stocks surplus to the cur domestic and commercial harvest voius as determined from existing quotas. I gest sufficient biological potential for fishery to expand. Possible areas for expsion of the char fishery are primarily in Keewatin region, including the Chesfield Inlet and Rankin Inletareas. The t quota within a 150-mile radius of Rankin Inlet plant is week times the crent harvest of approximately 10030 kg the Kitikmeot region, the expon optunities appear to be more limited dualarge distances to markets and the persed distribution of char stocks. In south-west region of Baffin Island. potential for fisheries in Steensbylnlet on Nettilling Lake is being evaluated.

It has been recommended that pha development of the arctic char fishers pursued to achieve development potent including the following assessmen detailed market research to develop a marketing strategy for constructing additional fish processing facilities, and market analysis and pre-feasibility studies of Transportation and other costs involved before additional test fisheries are supported.

## Marine Region

In general, the marine resources of the Canadian Arctic are relatively unexploited and largely unknown.

In the Inuvik Region, a Pacific herring stock assessment was carried out to determine the availability of herring roe in Liverpool Bay. The preliminary assessment concluded that potential revenues from the herring roe fishery were too low to justify Significant investment.

In the mainland central Arctic and some islands of the arctic archipelago, the marine species of some value include the arctic cod, turbot, polar cod, and caplin. The arctic cod is a key species in the arctic marine food chain. Cod are sometimes harvested by Inuit on hook-and-line by jigging in ice cracks in the spring and used as food for themselves and their dogs. A 1986 test fishery near Coppermine to determine if caplin could be harvested in commercial quantity was not successful. To date, it would appear that the potential for development of marine commercial fisheries in the Kitikmeot region is limited

Of the marine species in the Keewatin region, turbot and caplin may be of some commercial value. Caplin are sometimes narvested near south-coast settlements such as Churchill, but recent test fisheries in this area have proved unsuccessful. Therefore, it appears that the potential for marine commercial fisheries in the Keewatin region is also limited.

The Baffin region appears to offer the best potential for maripe commercial fishery development. Territorial interest in eastern arctic fisheries for shrimp, scallops, and turbot is quite recent (since the mid-1980s) and has arisen in response to favourable results from inshore test fishing activity (scallops and turbot in Cumberland Sound) and the existence of a large-scale commercial fishery in the offshore (shrimp, turbot, and Cod).

Recently, the economic development corporation of the Baffin Region Inuit Association received a licence and a resource allocation from DFO to enable territorial interests to participate in the northern

shrimp fishery. Although market potential seems favorable, the capital costs of a vessel are very large, and questions about the long-ten-n availability of resources suggests alevel of uncertainty for this venture.

Exploratory scallop fishing continues in Cumberland Sound, and there have been recent proposals for similar programmes in other areas in the Hudson Strait-Ungava Bay area Prior to licensing and allocation decisions being made for these fisheries, DFO has recommended that financial viability be determined and market analysis conducted.

Test fishing for turbot has been conducted in the winter fishery at Pangnirung. Although preliminary indications are that turbot is very abundant, it has been suggested that the sale of turbot and cod to southern markets is not economically able because 01 strong competition from the Atlantic fishery, which has lower costs Of production. Therefore, it was concluded? that the market for these fisheries appears to be limited to the Baffin region.

Residents of Sanakiluaq harvest mussels, sea cucumbers, and sea urchins for their own usc. A test fishery project for these species, conducted in 1985, concluded that a small specially market could be developed in the South, but to date nothing further has come of this study.

Constraints to Fishery Development Potential

In terms of the factors restricting the private development of northern industry, it has been shown that output has not been directly limited by the availability of natural resources themselves. Rather, the effective limit has been private investors' estimates of probable profitability. Efforts to overcome the economic effects of remoteness have produced a deliberate reliance on high-grade natural resource occurrences and a persistent pursuit of efficiency through the vertical and horizontal integration of production processes.

From the foregoing review, it is possible to make some **general** observations with respect to the constraints on the fishery. Commercial development has been constrained by the relatively slow growth, depressed productivity and low abundance so **characteristic** of arctic fish resources. Development has also been constrained by the fact that territorial producers are remote from the places where most consumption occurs and **the** 

production of other goods Lakes place. F many of the species of commercial inter: there exist lower-cost sources of supp Finally, in spite of a growing interest commercial development, many norther esidents have little or no experience commercial ventures. In combination these constraints to commercial develoment are such that, for the foresceable f tore, the economic potential is relative modest.

However, despite the biological at economic Constrains, continuing emphas will be given to territorial fishery develo ment because of the limited economic ba of many nonhero communities and the contribution of the fishery to social and CL tural objectives. A fundamental pub! policy issue concerns the extent to which the development of the territorial fishe: should proceed on both economic and s cial grounds. Addressing a similar issue Atlantic Canada in 1982, the Kirby Ta: Force observed that the distinction b tween a "social" fishery and an "economic fishery is false, because policy must refle both economic and social realities. Neve theless, there is a need to develop clear o": jectives for the fishery and to provid policy guidance on the extent to which trade-offs between economic efficienc goals and distributional and social goa. will be made.

A draft arctic fisheries policy now being prepared by DFO will serve as a point of departure for public discussion of the issue. In the draft policy, DFO proposes i manage arctic fish and marine mamma resources in consultation with and betwee its clients—the people who use or enjourned arctic resources—and others who will be affected. It is proposed that fishing piant examine fishery development issues by in corporating information from a review of test fishing and economic developer, proposals, since the assessment of futur demands is so important to fishery management planning.

To date, federal and territorial agencie have yet to agree to overall developer, priorities or a development strategy. As result, N.W.T. fisheries development activity is perhaps best characterized by its a. hoc nature. In the absence of improvement in these areas, actual fishery development may be elusive. Accordingly, a number o proposals have been made to improve the planning and delivery of economic development programmes. A 1987 study concluded that the economics of commercial fishing leave little or no room for error

it recommended that the federal and territorial government jointly formulate standard procedures to be implemented prior to the start of any new ventures. Another study recommended decision guidelines for the Natural Resource Development Subsidiary Agreement that suessed the need LO establish development priorities and to follow a logical sequence of planning activities, from pre-feasibility analysis, stock assessment, and market analysis through to project implementa-

There is also a sense of frustration with the development process among individual and community applicants. There is an interest in establishing more local control of development planning and in streamlining the guidelines and review procedures of

funding programmed. As they relate to the fishery, these concerns mean that there is a need for better integration of community aspirations, economic development plans, arrd fishery management plans. Again, it is felt that the proposals in the draft arctic fisheries policy will serve as a useful point of departure for public discussion of how this might be achieved.

Regardless of who makes the decisions on funding or where those choices are made, there are a number of factors to be considered in planning for fishery development. The strategy proposed for the renewal of the Economic Development Agreement, if implemented, would offer a significant advance over earlier approaches. That strategy places an emphasis on pre-feasibility and market analysis prior to the initiation of lest fishin programs Such preliminary project planning will provide an estimate of the poten benefits from development and coulc the basis for interested individuals communities to co-operate with the ticipating federal and territorial agencie determining priorities for stock ass ment, physical infrastructure, and log cal and market analysis.

Dan Topolniski is Sydney C. Kirwan Sidney Kerwin is

All Kristofferson is

Sydney C. Kirwan

Director, Renewable Resources Development

Economic Development & Tourism

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