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***Great Slave Lake Fishery Task Force -
Interim Report***

***Type of Study: Analysis/review Fisheries,
Great Slave Lake Fishery***

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GREAT SLAVE LAKE FISHERIES TASK FORCE -
INTERIM REPORT

Sector: Fisheries

3-11-48

Analysis/Review

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INTERIM REPORT
MAY, 1984

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GREAT SLAVE LAKE FISHERY TASK FORCE

INTERIM REPORT

May, 1984

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Great Slave Lake
Territory, N.W.T.

Yellowknife, N.W.T.
P.O. #228

DEPUTY MINISTER,
ECONOMIC DEVELOPMENT AND TOURISM,
GOVERNMENT OF THE NORTHWEST TERRITORIES.

DIRECTOR GENERAL,
FISHERIES AND OCEANS
WESTERN REGION

PRESIDENT/GENERAL MANAGER
FRESHWATER FISH MARKETING CORPORATION.

Attached is an Interim Report of the Great Slave Lake Fishery Task Force.

The Task Force held 5 meetings beginning in December, 1983 with the last meeting held on May 10, 1984.

We have through this report completed most of Phases I and II of our Terms of Reference namely, the lake station distribution system and examination of fishermen's operating costs and revenues.

This summer a study will be conducted to examine the Broadhead operation, thereby completing the first two phases of our enquiry.

The Task Force with your concurrence, will reconvene this fall to examine the processing of Great Slave Lake Fish (Phase III).

This interim contains many recommendations covering communications, opening and closing of the lake stations this summer, the need for business management training, price support, closure of the Hay River grocery store and credit policy.

We hope that you will consider these recommendations carefully and provide for their implementation.



Don Weisbeck,
Chairman.

Attachment.

TABLE OF CONTENTS

1. Introduction
2. The Task Force - Terms of Reference
3. Deliberations and Recommendations
4. Annexes
 1. 1980 & 1983 Operating Statements for Lake Stations
 2. Lake Stations Throughput - 1980 to 1983
 3. Fishermen's Operating Costs.

1. INTRODUCTION

Production from the Great Slave Lake has been fluctuating during the past 5 years due mainly to a reduction in the level of participation in the fishery than to a depleting of fish stocks. High operating costs coupled with fixed and sometimes reduced prices for medium export whitefish have created a disincentive to fish. The following table (Table I) summarizes production, participation and price levels during the period 1979/1983. The combined annual quota for whitefish and lake trout during the same period was 1,681 tonnes (3.7 million pounds).

TABLE I

YEAR	TOTAL PRODUCTION ALL SPECIES-'000KG	PRODUCTION-QUOTA SPECIES-'000KG	NO OF PRODUCERS (1)	TOTAL PRICE PAID FOR MEDIUM EXPORT WHI TEFI SH \$/kg (2)
1979/1980	1474	1186	100	1.14
1980/1981	1583	1300	86	0.90
1981 /1982	1380	1182	76	0.90
1982/1983	1411	1214	76	0.81
1982/1 984	1095	959	59	0.81 (3)

(1) applies to all persons delivering fish through the FFMC operated pick-up/delivery system.

(2) includes initial and final payments.

(3) applies only to initial payment.

The Freshwater Fish Marketing Corporation (FFMC), a Federal Crown Agency based in Winnipeg, is responsible for the inter-provincial and export marketing of freshwater fish produced in the 3 Prairie Provinces, parts of N.W. Ontario and the Northwest Territories.

The central objective of the Corporation is to achieve the greatest possible economic returns to the aggregate of commercial fishermen operating within its jurisdiction. Notwithstanding that objective and its obligation to purchase all fish of acceptable quality, a policy of the Corporation is not to assume costs directly attributable to accommodating social considerations. Thus, Provincial or Federal departments or agencies which undertake to impose social considerations into the Corporation's operations must bear the associated costs if these considerations are at variance with the central objective of achieving the greatest possible economic returns to the aggregate of fishermen.

With respect to the Great Slave Lake Fishery, the Corporation operates a processing plant located in Hay River and a lake pick-up/delivery system consisting of 3 lake stations (delivery points) and a freighter - the Broadhead. The Corporation provides credit to fishermen during and between the summer and winter fisheries to facilitate the start-up and continuation of their operations. In addition, it provides an expediting service for fishermen's supplies. The normal practice is to charge these credits and service costs against deliveries of fish, thus, fishermen receive little or no cash payments during the fishing season.

The fishermen claim that the cost/price squeeze experienced during the past 5 years has resulted in year end deficits or at best low profit margins for the majority of them. As a result the fishermen, in general, are resentful and critical of the management, marketing and operational activities of the Corporation.

The GNWT has supported the fishery annually since 1977 in an effort to shore up prices and/or to offset a portion of the high cost of freighting on the lake. During the 1983 open water fishery, the Broadhead operating cost approximated \$0.33 per kg. (\$0.15 per lb); but the fishermen paid only \$0.07 per kg. (\$0.03 lb.), the GNWT financed the remainder of the cost. The 1983 support also included a guaranteed price of \$0.88 per kg. (\$0.40 per lb) for medium export whitefish.

2. THE TASK FORCE

At the May 31, 1983 meeting between the Great Slave Lake fishermen, the President/General Manager of the Freshwater Fish Marketing Corporation and representatives of the Government of the N.W.T.'s Department of Economic Development and Tourism, there was a recommendation for the convening of a Task Force to examine the operations of the Great Slave Lake Fishery with a view to reducing costs and improving efficiencies, particularly those of the lake pick-up/delivery system.

The Territorial Government's Minister of the Economic Development and Tourism initiated the formation of the Task Force which held its first meeting on December 1, 1983 in Hay River.

Terms of Reference

Objective:

To examine various options for rationalizing the operations of the Great Slave Lake Fishery that would result in reducing operating costs and/or increasing fishermen's incomes.

scope

- (1) Conduct an in-depth examination of the logistics of the existing harvesting and pick-up/delivery systems on the lake. This examination should include lake stations, fish transportation systems and harvesting constraints (ie., biological, licensing, etc.) with a view to identifying a more operationally efficient and cost effective system than now exists on the lake.
- (2) Examine fishermen's operating costs relative to their incomes and recommend on how to reduce these costs and/or increase incomes.
- (3) Conduct an examination of the cost efficiency and socio-economic benefits of operations currently in place for processing Great Slave Lake fish and if cleaned appropriate, recommend a processing arrangement that would be equally beneficial socio-economically and more efficient in terms of operating costs and timely delivery of quality products.

Accountability

The Task Force will report to the Deputy Minister, Department of Economic Development and Tourism, Government of the Northwest Territories, the Director General, Fisheries and Oceans, Western Region and the President/General Manager, Freshwater Fish Marketing Corporation.

Time Frame/Work Plan:

The ordering of the work to be carried out by the Task Force will be consistent with the numerical order of the items under "Scope". The projected date for completion of each item or Phase is:

Phase I April 1, 1984

Phase II May/June, 1984

Phase III no firm date, but will will be on-going simultaneously with Phase I and III. The 1984 summer fishing activity may delay completion until during fall 1984.

Participation/Membership:

The size of the Task Force is limited to 9, including 3 fishermen, one of whom will represent the fishermen from the northern coast of the lake.

Membership:

Mr. Don Weisbeck, Chairman, Government of the Northwest Territories

Mr. Don Stewart Jr., N.W.T. Fishermen's Federation

Mr. Ed Studney, N.W.T. Fishermen's Federation

Ms. Toto Mayo or Johnny Nault, N.W.T. Fishermen's Federation

Mr. Pat Bobinski, Department of Fisheries and Oceans

Mr. Peter Thompson, Department of Fisheries and Oceans

Mr. Sam Kunar, Freshwater Fish Marketing Corporation

Mr. Sydney Ki rwan, Secretary, Government of the Northwest Territories.

The Task Force met five times between December 1, 1983 and May 10, 1984 on which occasions its concerns were to develop terms of reference and to examine those problems immediately affecting the fishery for which changes could be introduced over the short run. The following concerns were specifically addressed.

- (1) ways of improving communication between the fishermen and the Corporation, particularly at the local management level.
- (2) historical data (operating costs, throughput and break-even) for each of the 3 lake stations.
- (3) options for scheduling the opening and closing of the lake stations during the 1984 summer fishery that would minimize operating costs and not adversely affect the fishermen.
- (4) fishermen's operating costs for 1982 and 1983.
- (5) levels of GNWT financial assistance to be sought for the 1984 sinner fishery.
- (6) the Corporation's credit and supply service; and
- (7) alternatives to the existing lake freighting system.

3. DELIVERATIONS & RECOMMENDATIONS

I. Communication Problems

The Task Force identified the need for improvement in communication between the Corporation and fishermen. Important information such as prices, the availability of credit, cost of supplies, the opening and closing dates of the lake stations, the first and last sailing dates for the Broadhead, and policy on after hours and week-end receiving of fish are not always available to fishermen in a timely manner. This lack of information has allegedly prevented some fishermen from planning their fishing operations adequately.

RECOMMENDATION :

The Task Force recommends that:

- (1) The FFMC releases information by April 30 and September 30 of each year relative to the prices of fish for the following summer and winter fisheries respectively.
- (2) The GNWT confirms the level of support it will be providing to the summer and winter fisheries by May 15 and October 15 of each year.
- (3) The FFMC releases by May 15 of each year, a schedule of opening and closing dates for the lake stations and sailing dates for the Broadhead.
- (4) The FFMC ensures that all fishermen are duly notified of changes in prices, expediting costs, accommodation fees, operating schedules, etc., by mail and by posted notices in the lake stations and in Hay River plant.
- (5) The fishermen elect an ombudsman for each lake station to interface with the FFMC on their behalf.

11 Lake Stations Operation:

An examination of the 1980 and 1983 operating statements for each of the 31 lake stations, (reference Annex I) revealed that:

- (i) during the 1980 ~~summer~~ fishery, the three stations together accumulated a total operating deficit of \$19,788 (\$0.03/kg.) on a volume of 675,850/kg against an operating allowance of \$0.153 per kg.
- (ii) by comparison, during 1983, the deficit increased to \$30,600 (\$0.065/kg.) on a volume of 471,990 kg. with the operating allowance remaining unchanged.

The above information gave rise to 4 major concerns, namely: the adequacy of the operating allowance, the efficiency of the lake stations' management, the rationale behind the operating periods of the stations and the inadequacy of the individual and total throughput of the stations.

A review of total weekly throughput of each station during the 1980, 1981, 1982 and 1983 summer fisheries (Annex II) relative to operating costs, indicated trends which suggest the need for scheduling the opening and closing of stations so that only two stations should be in operation at any given time if economies of scale are to be realized. If a two stations schedule were applied during 1984 it is projected that a saving in operating costs of \$30,000 would be realized. This represents a saving of \$0.033/kg. (\$0.015/lb) which could be passed on to the fishermen.

RECOMMENDATION

6. The Task Force recommends that the following schedule for operating the lake stations be implemented during the 1984 summer fishery:

STATIONS/DATE	MORAINE	WOOL BAY	SIMPSON ISLAND
opening	June 25	June 29	August 15

A station may be ~~Closed~~ if throughput falls below the critical volume during two consecutive weeks, except due to extenuating circumstances such as bad weather. Critical weekly volumes for the lake stations are: Moraine Bay - 13,800 kg.; Wool Bay - 16,900 kg. and Simpson 1s1 and - 17,000 kg.

III Fishermen's Costs

The Task Force engaged the services of a Chartered Accountant's firm to examine the 1982 and 1983 summer and winter operating costs of a representative sample of 9 fishermen. (Annex III) These data suggest that the whitefish boat operators' net incomes ranged from a profit of \$6,942 to a loss of \$3,180 during 1982 and from a profit of \$3,191 to a loss of \$12,600 during 1983. Skiff fishermen's incomes ranged from +\$6,539 to -\$3,180 during 1982 and from +\$10,848 to -\$16,443 during 1983. The range of incomes from winter fishing was generally similar to the summers'.

The operating expenses of the sample indicated wide variation, suggesting that some fishermen are not operating efficiently. The Task Force recognized the need for fishermen to reduce their operating costs and identified business management training as a means of assisting fishermen to improve their operating efficiency.

RECOMMENDATION:

The Task Force recommends that:

- (6) The Fishermen's Federation in conjunction with the GNWT Department of Economic Development and Tourism identify the business management training requirements of the fishermen and assist in arranging for the delivery of an appropriate course of instructions for the benefit of those fishermen who require training.

IV GNWT Support:

The 1983 summer price for medium export whitefish paid by the FFMC was \$0.81/kg. (\$0.37/lb.) f.o.b. Hay River, the GNAT's price support was \$0.29/kg. (\$0.13/lb.) for a total gross price of \$1.10/kg. (\$0.50/lb.) The net price after freight costs, was \$0.88/kg. The average break-even price for the 9 selected fishermen during 1983 was \$0.90/kg. (\$0.41/lb.).

The recently announced 1984 price for medium export whitefish was \$0.86/kg. (\$0.39/lb) and with freight and operating costs projected to remain unchanged, fishermen's earnings from that species before GNWT support would be \$0.64 per kg. (\$0.29/lb.). Assuming a 5% increase in fishermen's operating costs over 1983's, their break-even price would be \$0.94/kg. (\$0.43/lb) thus the minimum level of support to attain break-even is \$0.30/kg. (\$0.136/lb.).

RECOMMENDATION

The Task Force recommends that:

- (7) The GNWT supports the price of export whitefish only during the 1984 summer fishery.
- (8) The level of support be in the order of \$0.33/kg. (\$0.15 /lb.)
- (9) The savings in cost realized by operating two, rather than three stations, estimated at \$0.033/kg (\$0.015/lb) be passed on to the fishermen through the price support program. This benefit will apply if the following closing schedule for the lake stations is followed:

Moraine Bay	Wool Bay	Simpson Island
August 14	October 10	October 11

This benefit will not apply during the overlap period should there be any overlap between the closing of Moraine Bay and the opening of Simpson Island.

- (10) No consideration be given at this time to support the winter fishery.
- (11) In addition to export whitefish, the GNWT supports the Broadhead operating cost to a maximum of \$185,800; this amount to include the savings realized by operating two stations.

VFFMC's Credit and Expediting Service:

The Corporation provides credit, **supplying** and expediting services to fishermen throughout the **summer** fishery. Credit is available for fishing start-up and for day to day operation, fuel, groceries, wages, etc. The Corporation operates a groceries and hardware supplies outlet and has been involved in delivering those supplies it provides and in picking up and delivering supplies **from** other suppliers. The grocery store has operated at a loss during **the** past 5 years and the Corporation would like to discontinue that operation and as an alternative arrange for a local outlet to supply groceries. The Corporation is prepared **to** continue to supply gear and other **equipment** and to make pick up **from** other suppliers on condition that an accommodation fee or handling charge is applied **to** the latter service.

The Task Force was concerned about the Corporation's credit policy relative to the substantial balances **owed** by some fishermen and identified the need for addressing the broad question of fishermen's financing requirements.

RECOMMENDATION:

The Task Force **recommends** that:

- (12) Closure of the grocery store be conditional on the discontinuation of the accommodation charge.
- (13) The FFMC **examines** its credit policy relative to fishermen's production and operating costs.
- (14) The Task Force when it reconvenes undertakes to examine alternative feasible credit arrangements for Great Slave Lake fishermen.

VI Lake Freighting System:

The Task Force **examined**, in a rather superficial way, the existing lake freighting system relative to its 1983 operating costs \$0.33/kg. (\$0.15/lb) and the prospect for substantial increases in maintenance and repair costs in the future due to the pitted condition of the hull of the Broadhead.

RECOMMENDATION:

The Task Force recommends that:

- (15) The Fishermen's Federation and the FFMC as proponents, in cooperation with the Department of Economic Development and Tourism develop a feasibility study proposal for alternatives to the existing lake freighting system for Economic Development Agreement (EDA) funding consideration.
- (16) The above study be conducted during the summer of 1984.

ANNEX I

Wool Bay 1980

	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Total
Catch	0	486	8643	9276	12340	3617	.8346	3752	3360	20301	100211
Number of Fishermen	6	1	7	9	12	8	12	13	12	15	68
Number of Deliveries	6	1	22	24	40	40	59	43	29	326	
Number of Plant Workers	2	2	2	2	2	2	2	2	2	2	
Plant Revenue	0	74	1316	1419	1886	1318	2867	2135	1279	3166	15332
Variab le Costs											
Plant Manager	400	400	400	400	400	400	400	400	400	400	4000
Plant Wages	610	610	610	610	610	610	610	610	610	610	6100
Telephone	88	88	88	88	88	88	88	88	88	88	880
Funkhouse	200	200	200	200	200	200	200	200	200	200	2000
Equipment Maintenance	329	339	516	524	506	510	715	623	504	756	5398
Diesel Fuel and Oil	553	558	558	558	558	558	558	558	558	558	5580
Plant Supplies	78	78	78	78	78	78	78	78	78	78	777
Miscellaneous	117	135	135	135	135	135	135	135	135	135	1335
Total Variable	2379	2407	2578	2593	2657	2579	2784	269	2572	2825	26065
Fixed Costs											
Supervision/Management	1427										
Setup	1900										
Depreciation	950										
Fixed Asset Interest											
Working Capital											
Total Fixed	4277	0	0	0	0	0	0	0	0	4277	
Profit/Loss per week	-2379	-2333	-1262	-1173	-770	-1260	23	-556	-1362	281	-15009
Cumulative											
Revenue	0	74	1371	2810	4696	6015	8822	10956	12225	15332	
Fixed	4277	4277	4277	4277	4277	4277	4277	4277	4277	4277	
Variable	2379	4787	7365	9758	12614	15193	17977	20668	23249	26065	
Profit/Loss	-6556	-6989	-6251	-11423	-12193	-13455	-13432	-13933	-15291	-15009	

Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Total
1983	0	0	0	0	0	3341	36387	15597	4105	60030
Catch	Number of Fishermen	Number of Delivers	Number of Fishermen	Number of Delivers	0	0	0	0	0	84
Plant Manager	0	0	0	0	0	0				
Telephone	Telephone	Telephone	Telephone	Telephone	0	0	0	0	0	0
Bunkhouse	Bunkhouse	Bunkhouse	Bunkhouse	Bunkhouse	0	0	0	0	0	0
Equipment Maintenance	Equipment Maintenance	Diesel Fuel and Oil	Plant Supplies	Miscellaneous	0	0	0	0	0	0
Fixed Costs	Set-up	Depreciation	Fixed Assets Interest	Working Capital	1427	1900	950	0	0	0
Supervision/Management	Supervision/Management	Supervision/Management	Supervision/Management	Supervision/Management	0	0	0	0	0	0
Total Fixed	4277	4277	4277	4277	4277	4277	4277	4277	4277	4277
Revenue	0	0	0	0	0	511	6170	8557	9185	9185
Profit/Loss per week	0	0	0	0	0	-2397	-1956	-2483	-339	-8343
Cumulative										
Fixed	Variable	Variab le	Fixed	Variable	4277	4277	4277	4277	4277	4277
Profit/Loss	Revenue	Revenue	Profit/Loss	Profit/Loss	0	0	0	0	0	0

Wool Bay 1983

Wool Bay 1983	Week 11	Week 12	Week 13	Week 14	Week 15	Week 16	Week 17	Week 18	Week 19	Week 20	Total
Catch	13747	32231	26964	19387	14475	9301	24814	.743	0	0	.97692
Number of Fishermen	8	13	9	9	8	8	12	3	0	0	264
Number of Deliveries	23	22	9	18	13	19	13	3	0	0	0
Number of Plant Workers	2	2	2	2	2	2	2	2	0	0	0
Plant Revenue	2163	4931	3267	2766	2215	1576	3777	267	0	0	34247

Variab e Costs

Plant Manager	400	400	400	400	400	400	400	400	0	5600	
Plant Wages	610	610	610	610	610	610	610	610	0	8540	
Telephone	88	88	88	88	88	88	88	88	0	1232	
Bunkhouse	200	200	200	200	200	200	200	200	0	2793	
Equipment Maintenance	618	1008	770	737	634	546	851	365	329	0	8766
Diesel Fuel and Oil	558	558	558	558	558	558	558	558	0	7811	
Plant Supplies	78	78	78	78	78	78	78	78	0	1083	
Miscellaneous	117	135	135	135	135	135	135	135	0	1876	
Total Variable	2669	3076	2839	2806	2702	2614	2920	2434	2397	0	37706

Fixed Costs

Supervision/Management	0	0	0	0	0	0	0	0	0	0
Set-up	0	0	0	0	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0	0	0	0	0
Fixed Asset Interest	0	0	0	0	0	0	0	0	0	0
Working Capital	0	0	0	0	0	0	0	0	0	0
Total Fixed	0	4277								

Cumulative

Profit/Loss per week	-565	1855	369	.61	-487	-1038	877	-2167	-2397	0	-11737
Revenue	11268	16219	19427	22393	24608	26184	29980	30247	30247	30247	
Fixed	4277	4277	4277	4277	4277	4277	4277	4277	4277	4277	
Variable	15919	18995	21834	24639	27341	29955	32875	35309	37706	37706	
Profit/Loss	-8968	-7053	-6484	-6523	-7011	-8049	-7172	-9339	-11737	-11737	

Wool Bay 1930

400 Tub Boat: Woo Eay

Number of Trips	0	1	1	2	2	2	3	2	2	3	13
Trip Distance	26	26	26	26	26	26	26	26	26	26	
Revenue	0	0	32	56.8	612	814	56.9	12.1	921	548	,340
Variab le Costs											66.14
Captain	0	990	990	990	990	990	990	990	990	990	8310
Engineer	0	941	941	941	941	941	941	941	941	941	8465
Deckhand	0	330	330	330	330	330	330	330	330	330	2970
Bunkhouse	0	200	200	200	200	200	200	200	200	200	1800
Maintenance	0	26.5	26.5	26.5	26.5	26.5	26.5	26.5	26.5	26.5	2385
Fuel	0	44	44	88	88	132	83	83	132	789	
Telephone	0	100	100	100	100	100	100	100	100	100	900
Miscellaneou s	0	200	200	200	200	200	200	200	200	200	1800
Freight Costs	0	18	314	339	456	315	670	507	303	741	3658
Total Variable	0	3037	3383	3452	3563	3428	3827	3622	3416	3878	3676
Fixed Costs											
Insurance		25000									
Fixed Asset Interest		9300									
Depreciation		6667									
Total Fixed		18467	0	0	0	0	0	0	0	0	18467
Profit/Loss per week		0	-3055	-2816	-2840	-2749	-2859	-2616	-2702	-2863	-2558
Cumulative											-43529
Revenue	0	32	600	1212	2926	2595	3805	4726	5274	6614	
Fixed	18467	18467	18467	18467	18467	18467	18467	18467	18467	18467	
Variab le	0	3067	6470	9922	1693	20740	24362	27778	31676		
Profit/Loss	-18467	-2152	-24337	-27177	-29226	-32785	-35401	-38103	-40971	-43529	

400 Tuih Boats: Wood Bay

Wood Bay 1990

Number of Trips	3	2	3	2	3	1	3	3	0	0	38
Trip Distance	26	26	26	26	26	26	26	26	26	26	26
Revenue	1322	285	1276	728	1542	451	1220	1347	0	0	14783
Variable Costs	1322	285	1276	728	1542	451	1220	1347	0	0	14783
Capital	990	990	990	990	990	990	990	990	0	0	16983
Engineneer	941	941	941	941	941	941	941	941	0	0	15989
Deckhand	330	330	330	330	330	330	330	330	0	0	5610
Bunkhouse	200	200	200	200	200	200	200	200	0	0	3400
Maintenence	265	265	265	265	265	265	265	265	0	0	4505
Fuel	132	88	132	88	132	44	132	132	0	0	1666
Telephone	100	100	100	100	100	100	100	100	0	0	1700
Miscellaneous	200	200	200	200	200	200	200	200	0	0	3400
Freight/Costs	731	157	706	402	653	250	675	745	0	0	8176
Total Variable	3888	3271	3863	3516	4010	3319	3832	3902	0	0	61275
Fixed Costs	0	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0	0	0	0	0	0
Total Fixed	0	0	0	0	0	0	0	0	0	0	18467
Profit/Loss per week	-2566	-2986	-2587	-2783	-2468	-2868	-2612	-2555	0	0	-64959
Cumulative	0	0	0	0	0	0	0	0	0	0	0
Revenue	7335	8220	9496	10224	11765	12217	13437	14783	14783	14783	18467
Variable	35554	38835	42698	46213	50223	53542	57374	61275	61275	61275	18467
Fixed	18457	18467	18467	18467	18467	18467	18467	18467	18467	18467	18467
Profit/Loss	-46096	-49082	-51668	-54456	-56924	-59792	-62404	-64959	-64959	-64959	18467

Wool Bay 1983

400 Tub Boat: Wool Bay

J.O

Number of Trips	0	0	0	0	0	1	4	2	1	0
Trip Distance	26	26	26	26	26	26	26	26	26	26
Revenue	-	0	0	0	0	0	221	2,41	1027	271
Variable Costs										
Captain	0	0	0	0	0	970	970	970	970	3960
Engineer	0	0	0	0	0	941	941	941	941	3762
Deckhand	0	0	0	0	0	330	330	330	330	1320
Bunkhouse	0	0	0	0	0	200	200	200	200	800
Maintenance	0	0	0	0	0	265	265	265	265	1060
Fuel	0	0	0	0	0	44	175	83	44	351
Telephone	0	0	0	0	0	160	160	160	160	400
Miscellaneous	0	0	0	0	0	200	200	200	200	800
Freight Costs	0	0	0	0	0	122	1350	569	159	2191
Total Variable	-	0	0	0	0	0	0	3191	4351	3682
Fixed Costs										
Insurance	2500									
Fixed Asset Interest	9300									
Depreciation	6667									
Total Fixed	-	18467	0	0	0	0	0	0	0	18467
Profit/Loss per week	-	0	0	0	0	-2971	-2110	-2653	-2343	-29149
Cumulative										
Revenue	0	0	0	0	0	221	2652	3691	3962	
Fixed	18467	18467	18467	18467	18467	18467	18467	18467	18467	
Variable	0	0	0	0	0	3191	7742	11425	14644	
Profit/Loss	-18467	-18467	-18467	-18467	-18467	-21437	-23547	-26260	-29149	

May 1983

Moraine Bay

	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Total
Catch	0	0	0	2142	15218	26329	24267	2179	6861	28523	34529
Number of Fishermen	0	0	0	6	9	11	10	13	11	11	56
Number of Deliveries	0	0	0	9	37	49	43	33	36	56	257
Number of Plant Workers	0	0	2	2	2	2	2	2	2	2	2
Plant Revenue	0	0	0	0	335	2328	4028	3704	3243	2580	4364
Variable Costs											20583
Plant Manager	0	0	0	400	400	400	400	400	400	400	3200
Plant Wages	0	0	0	610	610	610	610	610	610	610	4880
Telephone	0	0	0	73	73	73	73	73	73	73	584
Bunkhouse	0	0	0	200	200	200	200	200	200	200	1596
Equipment Maintenance	0	0	0	73	98	220	324	304	276	235	344
Diesel Fuel and Oil	0	0	0	115	146	325	479	449	408	348	509
Plant Supplies	0	0	0	63	63	63	63	63	63	63	505
Miscellaneous	0	0	0	135	135	135	135	135	135	135	1082
Total Variable	0	0	0	1674	725	2026	2284	2134	2165	2064	2334
Fixed Costs											6567
Supervision/Management	1971										
Set-up	850										
Depreciation	420										
Fixed Asset Interest											
Working Capital											
Total Fixed	3241	0	-1674	-1390	302	1745	1467	1079	55	2030	836
Profit/Loss per week											
Cumulative											
Revenue	0	0	0	335	2664	6692	10396	13639	16219	20583	
Fixed	3241	3241	3241	3241	3241	3241	3241	3241	3241	3241	
Variable	0	0	0	1674	3399	5426	7709	9743	12108	14173	16507
Profit/Loss	-3241	-3241	-4915	-6364	-6002	-4257	-2788	-1710	-1194	-836	

Moraine Bay 1980

	Week 11	Week 12	Week 13	Week 14	Week 15	Week 16	Week 17	Week 18	Week 19	Week 20	Total
Moraine Bay 1980											
Catch	19873	6019	10414	6074	21555	9338	2170	0	0	0	209992
Number of Fishermen	8	9	6	9	8	6	2	0	0	0	427
Number of Deliveries	38	13	20	24	43	14	20	0	0	0	
Number of Plant Workers	2	2	2	2	2	2	2	0	0	0	
Plant Revenue	3048	921	1593	929	3298	1427	332	0	0	0	32129
Variable Costs											
Plant Manager	400	400	400	400	400	400	400	0	0	0	6400
Plant Wages	610	610	610	610	610	610	610	0	0	0	9760
Telephone	73	73	73	73	73	73	73	0	0	0	1168
Bunkhouse	200	200	200	200	200	200	200	0	0	0	3192
Equipment Maintenance	264	134	175	135	279	165	93	78	0	0	3269
Diesel Fuel and Oil	390	193	259	199	413	244	145	115	0	0	4743
Plant Supplies	63	63	63	63	63	63	63	0	0	0	1010
Miscellaneous	135	135	135	135	135	135	135	0	0	0	2165
Total Variable	2135	1313	1915	1815	2173	1870	1724	1674	0	0	31647
Fixed Costs											
Supervision/Management											
Set-up											
Depreciation											
Fixed Asset Interest											
Working Capital											
Total Fixed	0	0	0	0	3241						
Profit/Loss per week	309	-893	-322	-685	25	-462	-1392	-1674	0	0	-2759
Cumulative											
Revenue	23627	24547	26141	27676	30368	31797	32129	32129	32129	32129	
Fined	3241	3241	3241	3241	3241	3241	3241	3241	3241	3241	
Variable	18641	20455	22376	24185	26358	28248	29973	31647	31647	31647	
Profit/Loss	1745	852	536	355	770	308	-1034	-2759	-2759	-2759	

Moraine Bay 1980

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Re: **13-3** 397 687 401 1423 616 143 0 0 0 13857

Variable Costs

Cartale

Fixed Costs

Insurance Fixed Asset Interest

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— 6 —

Lumière

Revenue	10192	10539	1 276	11677	13100	13716	13959	13859	13859
Fixed	18467	18467	18467	18467	18467	18467	18467	18467	18467
Variable	27897	31053	34429	37615	41123	44469	47655	47655	47655
Profit/Loss	-36172	-38960	-41620	-44405	-46489	-49226	-52262	-52262	-52262

Mora Lake Bay 1983											
Catch	Number of Fishermen										
	Number of Detivertees	Number of Plant Workers	11540	11761	12648	12848	1298	2	2	2	27
Plant Revenue	0	0	0	0	0	0	0	502	1799	2088	6356
Variable Costs	0	0	0	0	0	0	0	502	1796	2088	6356
Plant Manager	0	0	0	0	400	400	400	400	400	400	2000
Telephone	0	0	0	0	610	610	610	610	610	610	3050
Bulkhouse	0	0	0	0	73	73	73	73	73	73	365
Equipment Maintenance	0	0	0	0	200	200	200	200	200	200	998
Diesel Fuel and OIL	0	0	0	0	78	107	107	115	115	115	778
Plant Supplies	0	0	0	0	63	63	63	63	63	63	316
Depreciation	1971	1971	1971	1971	1971	1971	1971	1971	1971	1971	1971
Supervision/Management	Set-up	Depreciation	Fixed Asset Interest	Working Capital	420	850	1971	1971	1971	1971	1971
Total Fixed	3241	0	0	0	0	0	0	0	0	0	0
Cumulative Profit/Loss	0	0	0	0	-1674	-1249	-6	-147	98	-6217	-6217
Revenue	0	0	0	0	502	2469	4267	6356	3241	3241	3241
Varitable	0	0	0	0	1674	3241	3241	3241	0	0	0
Fixed	3241	0	0	0	0	0	0	0	0	0	0
Profit/Loss	-3241	-3241	-3241	-3241	-3241	-3241	-3241	-3241	-3241	-3241	-3241
Mora Lake Bay 1983	1983	1983	1983	1983	1983	1983	1983	1983	1983	1983	1983

Mora Lake Bay 1983

Moraine Bay 983

	Week 11 1983	Week 12 1983	Week 13 1983	Week 14 1983	Week 15 1983	Week 16 1983	Week 17 1983	Week 18 1983	Week 19 1983	Week 20 1983	Total
Catch	6568	0	20766	5776	14362	7788	30829	0	0	0	129867
Number of Fishermen	5	0	5	5	7	7	6	0	0	0	6
Number of Deliveries	15	0	18	5	8	7	8	0	0	0	143
Number of Plant Workers	2	2	2	2	2	2	2	2	0	0	8
Plant Revenue	2535	6	3177	2414	2197	1192	2003	0	0	0	€ 1.19873
Variable Costs											
Plant Manager	400	400	400	400	400	400	400	0	0	0	5200
Plant Wages	610	610	610	610	610	610	610	6	6	6	7936
Telephone	73	73	73	73	73	73	73	0	0	0	949
Bunkhouse	200	200	200	200	200	200	200	0	0	0	2594
Equipment Maintenance	233	78	272	225	212	151	206	0	0	0	2227
Diesel, Fuel and Oil	344	115	462	333	314	223	296	115	0	0	3292
Fleet Supplies	63	63	63	63	63	63	63	0	0	0	820
Miscellaneous	135	135	135	135	135	135	135	0	0	0	1759
Total Variable	2658	1674	2155	2039	2007	1654	1977	1674	0	0	24771
Fixed Costs											
Supervision/Management											
Set-up											
Depreciation											
Fixed Asset Interest											
Working Capital											
Total Fixed	0	324									
Profit/Loss per week	477	-1674	1022	374	171	-663	26	-1674	0	0	-6255
Cumulative											
Revenue	6891	6891	12068	14482	16679	17871	19873	19873	19873	19873	
Fixed	3241	3241	3241	3241	3241	3241	3241	3241	3241	3241	
Variable	11369	13943	15198	17237	19244	21098	23075	24750	24750	24750	
Profit/Loss	-5719	-7393	-6376	-5976	-5805	-6468	-6443	-8117	-8117	-8117	

400 TUB Boats: Moraine Bay

Moraine Bay 1983

Number of Trips	95	95	95	95	95	95	95	95	95	95	95	95
Trips Distance	3	0	3	3	2	1	2	0	0	0	0	21
Revenue	1093	0	1371	1041	948	514	864	0	0	0	8513	

Variable Costs	990	0	990	990	990	990	990	0	0	0	9900	
Enginer	941	0	941	941	941	941	941	0	0	0	9405	
Techhand	330	0	330	330	330	330	330	0	0	0	3300	
Burthouse	265	0	265	265	265	265	265	0	0	0	2650	
Maintenace	265	0	265	265	265	265	265	0	0	0	2650	
Fuel	482	0	482	482	482	482	482	0	0	0	3372	
Telephone	100	0	100	100	100	100	100	0	0	0	1000	
Miscellaneous	200	0	200	200	200	200	200	0	0	0	2000	
Freight/Costs	200	0	200	200	200	200	200	0	0	0	2000	
Total Variable	3507	0	3507	3507	3507	3507	3507	0	0	0	33627	

Fixed Costs	990	0	990	990	990	990	990	0	0	0	9900	
Insurance	941	0	941	941	941	941	941	0	0	0	9405	
Technician	330	0	330	330	330	330	330	0	0	0	3300	
Burthouse	265	0	265	265	265	265	265	0	0	0	2650	
Maintenace	265	0	265	265	265	265	265	0	0	0	2650	
Fuel	482	0	482	482	482	482	482	0	0	0	3372	
Telephone	100	0	100	100	100	100	100	0	0	0	1000	
Miscellaneous	200	0	200	200	200	200	200	0	0	0	2000	
Freight/Costs	200	0	200	200	200	200	200	0	0	0	2000	
Total Fixed	3507	0	3507	3507	3507	3507	3507	0	0	0	33627	

Depreciation	0	0	0	0	0	0	0	0	0	0	0	18467
Fixed Asset Interest	0	0	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0	0	0
Total Fixed	0	0	0	0	0	0	0	0	0	0	0	18467

Gross/Loss per week	-2414	0	-2137	-2466	-2399	-2672	-2483	0	0	0	-43580	
Revenue	3776	3776	5146	6188	7135	7649	8513	8513	8513	8513	8513	
Variable	18467	18467	18467	18467	18467	18467	18467	18467	18467	18467	18467	
Fixed	16733	16733	20240	23747	27094	30280	33627	33627	33627	33627	33627	
Profit/Loss	-31424	-31424	-33561	-36027	-38425	-41097	-43580	-43580	-43580	-43580	-43580	

Cumulative

Revenue

Variable

Fixed

Profit/Loss

Variable

Fixed

Profit/Loss

Quarterly Performance Report - Q3 2023												
Key Metrics		North America			Europe			Asia-Pacific			Global Total	
Category	Sub-Cat.	Q1	Q2	Q3	Q1	Q2	Q3	Q1	Q2	Q3	YTD	Global % Change
Revenue	Product A	1200	1300	1400	850	900	950	600	650	700	3900	+5%
Revenue	Product B	800	900	1000	550	600	650	400	450	500	2750	+4%
Revenue	Product C	600	700	800	450	500	550	300	350	400	1950	+3%
Revenue	Product D	400	500	600	300	350	400	200	250	300	1250	+2%
Revenue	Product E	200	250	300	150	200	250	100	150	200	800	+1%
Revenue	Total	3600	3900	4100	2100	2300	2500	1300	1400	1600	12000	+4.5%
Profit/Loss	Product A	1000	1100	1200	700	750	800	450	500	550	3900	+5%
Profit/Loss	Product B	700	800	900	500	550	600	350	400	450	2750	+4%
Profit/Loss	Product C	500	600	700	400	450	500	300	350	400	1950	+3%
Profit/Loss	Product D	300	400	500	200	250	300	150	200	250	1250	+2%
Profit/Loss	Product E	150	200	250	100	150	200	100	150	200	800	+1%
Profit/Loss	Total	3000	3300	3500	2000	2200	2400	1300	1400	1600	12000	+4.5%
Variable Costs	Product A	800	850	900	550	600	650	350	400	450	3300	+3%
Variable Costs	Product B	600	650	700	450	500	550	300	350	400	2700	+3%
Variable Costs	Product C	400	450	500	300	350	400	200	250	300	1900	+2%
Variable Costs	Product D	250	300	350	150	200	250	100	150	200	1200	+2%
Variable Costs	Product E	100	150	200	100	150	200	100	150	200	800	+1%
Variable Costs	Total	2500	2700	2900	1800	2000	2200	1300	1400	1600	12000	+3.5%
Fixed Costs	Product A	500	550	600	300	350	400	200	250	300	2200	+2%
Fixed Costs	Product B	400	450	500	250	300	350	180	200	220	1900	+2%
Fixed Costs	Product C	300	350	400	200	250	300	150	200	250	1600	+1.5%
Fixed Costs	Product D	200	250	300	150	200	250	100	150	200	1200	+1.5%
Fixed Costs	Product E	100	150	200	100	150	200	100	150	200	800	+1%
Fixed Costs	Total	1800	1900	2000	1100	1200	1300	700	800	900	12000	+2%
Depreciation	Product A	100	100	100	50	50	50	25	25	25	300	+1%
Depreciation	Product B	80	80	80	40	40	40	20	20	20	240	+1%
Depreciation	Product C	60	60	60	30	30	30	15	15	15	180	+1%
Depreciation	Product D	40	40	40	20	20	20	10	10	10	120	+1%
Depreciation	Product E	20	20	20	10	10	10	5	5	5	60	+1%
Depreciation	Total	400	400	400	200	200	200	100	100	100	1200	+1%
Varitable Costs	Overhead	100	100	100	50	50	50	25	25	25	300	+1%
Varitable Costs	Transportation	80	80	80	40	40	40	20	20	20	240	+1%
Varitable Costs	Storage	60	60	60	30	30	30	15	15	15	180	+1%
Varitable Costs	Inventory	40	40	40	20	20	20	10	10	10	120	+1%
Varitable Costs	Customer Support	20	20	20	10	10	10	5	5	5	60	+1%
Varitable Costs	Total	400	400	400	200	200	200	100	100	100	1200	+1%
Revenue	Overhead	100	100	100	50	50	50	25	25	25	300	+1%
Revenue	Transportation	80	80	80	40	40	40	20	20	20	240	+1%
Revenue	Storage	60	60	60	30	30	30	15	15	15	180	+1%
Revenue	Inventory	40	40	40	20	20	20	10	10	10	120	+1%
Revenue	Customer Support	20	20	20	10	10	10	5	5	5	60	+1%
Revenue	Total	400	400	400	200	200	200	100	100	100	1200	+1%
Fixed Assets	Land	1000	1000	1000	500	500	500	250	250	250	3000	+1%
Fixed Assets	Buildings	800	800	800	400	400	400	200	200	200	2400	+1%
Fixed Assets	Equipment	600	600	600	300	300	300	150	150	150	1800	+1%
Fixed Assets	Software	400	400	400	200	200	200	100	100	100	1200	+1%
Fixed Assets	Vehicle	200	200	200	100	100	100	50	50	50	600	+1%
Fixed Assets	Total	3800	3800	3800	1900	1900	1900	950	950	950	12000	+1%
Capital	Bank Interest	50	50	50	25	25	25	12.5	12.5	12.5	375	+1%
Capital	Lease Payments	40	40	40	20	20	20	10	10	10	340	+1%
Capital	Equipment Purchase	30	30	30	15	15	15	7.5	7.5	7.5	225	+1%
Capital	Inventory Purchase	20	20	20	10	10	10	5	5	5	150	+1%
Capital	Customer Acquisition	10	10	10	5	5	5	2.5	2.5	2.5	75	+1%
Capital	Total	150	150	150	75	75	75	37.5	37.5	37.5	1200	+1%
Debt	Interest	100	100	100	50	50	50	25	25	25	375	+1%
Debt	Principal	80	80	80	40	40	40	20	20	20	240	+1%
Debt	Total	180	180	180	90	90	90	45	45	45	1200	+1%
Equity	Dividends	50	50	50	25	25	25	12.5	12.5	12.5	375	+1%
Equity	Retained Earnings	40	40	40	20	20	20	10	10	10	240	+1%
Equity	Total	90	90	90	45	45	45	22.5	22.5	22.5	1200	+1%
Net Income	Net Profit	1000	1000	1000	500	500	500	250	250	250	3750	+1%
Net Income	Dividends	500	500	500	250	250	250	125	125	125	2400	+1%
Net Income	Total	1500	1500	1500	750	750	750	375	375	375	12000	+1%
EPS	EPS	10	10	10	5	5	5	2.5	2.5	2.5	30	+1%
EPS	Total EPS	30	30	30	15	15	15	7.5	7.5	7.5	120	+1%

Simpson Island 1980

	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Total
Catch	0	0	0	0	0	566.3	11512	9747	11754	10174	7503
Number of Fishermen	0	0	0	0	0	5	6	8	11	12	6855
Number of Deliveries	0	0	0	0	0	16	21	25	26	29	158
Number of Plant Workers	0	0	0	0	2	2	2	2	2	2	158
Plant Revenue	0	0	0	0	0	866	1761	1491	1829	1557	2934
Variable Costs											10489
Plant Manager	0	0	0	0	400	400	400	400	400	400	2800
Plant Wages	0	0	0	0	610	610	610	610	610	610	4270
Telephone	0	0	0	0	130	130	130	130	130	130	910
Bunkhouse	0	0	0	0	200	200	200	200	200	200	1397
Equipment Maintenance	0	0	0	0	197	290	384	356	371	363	2495
Diesel Fuel and Oil	0	0	0	0	496	496	496	496	496	496	3471
Plant Supplies	0	0	0	0	50	50	50	50	50	50	350
Miscellaneous	0	0	0	0	135	135	135	135	135	135	947
Total Variable	0	0	0	0	2220	23	2405	2376	2412	2383	2533
Fixed Costs											16640
Supervision/Management	2894										
Set-up	2200										
Depreciation	1160										
Fixed Asset Interest											
Working Capital											
Total Fixed	6194	6	6	0	0	0	0	0	0	0	6194
Profit/Loss per week	0	0	0	-2220	-1444	-643	-835	-533	-827	451	-12345
Cumulative											
Revenue	0	0	0	0	866	2628	4119	5748	7505	10483	
Fixed	6194	6194	6194	6194	6194	6194	6194	6194	6194	6194	
Variable	0	0	0	2220	4534	6935	9312	11724	14167	16640	
Profit/Loss	-6194	-6194	-6194	-8414	-9658	-10502	-11387	-11970	-12795	-12345	

Simpson Island 1980

	Week 11	Week 12	Week 13	Week 14	Week 15	Week 16	Week 17	Week 18	Week 19	Week 20	Total
Catch	9592	7726	4327	27070	40572	9063	42650	31931	0	0	241506
Number of Fishermen	9	8	8	15	24	17	21	17	0	0	564
Number of Deliveries	21	20	14	69	102	26	92	62	0	0	564
Number of Plant Workers	2	2	2	2	2	2	2	2	0	0	6
Plant Revenue	1468	1182	662	4145	6203	1367	6525	4685	0	0	36950
Variable Costs											
Plant Manager	400	400	400	400	400	400	400	400	400	400	6400
Plant Wages	610	610	610	610	610	610	610	610	610	610	7760
Telephone	130	130	130	130	130	130	130	130	130	130	2080
Bunkhouse	200	200	200	200	200	200	200	200	200	200	3192
Equipment Maintenance	353	323	269	634	851	345	684	712	197	0	7066
Diesel Fuel and Oil	496	496	496	496	496	496	496	496	496	496	7934
Plant Supplies	50	50	50	50	50	50	50	50	0	0	800
Miscellaneous	117	135	135	135	135	135	135	135	135	0	2147
Total Variable	2356	2344	2289	2655	2872	2365	2905	2733	2226	0	39379
Fixed Costs											
Supervision/Management											
Set-up											
Depreciation											
Fixed Asset Interest											
Working Capital											
Total Fixed	-863	-1162	-1627	1496	3336	-979	3626	2153	-2226	0	-8623
Cumulative											
Revenue	4452	5634	6276	10441	16648	18035	24560	29446	29446	6194	
Fixed	6194	6194	6194	6194	6194	6194	6194	6194	6194	6194	
Variable	4889	7233	9522	12177	15049	17414	20319	23052	25272	25272	
Profit/Loss	-6631	-7793	-9426	-7931	-4595	-5574	-1953	2006	-2026	-2026	

400 Tub Boats: Stamps on Island

Simpson Island 1984

Annual Financial Performance Report											
Revenue		Expenses			Profit/Loss						
Category	Value	Category	Value	Category	Value	Category	Value	Category	Value	Category	Value
Revenue	5158	5668	5953	7741	10419	11017	13932	15939	15939	Profit/Loss	-38686
Fixed	18467	18467	18467	18467	18467	18467	18467	18467	18467	Variable	25377
Variable	25377	28780	32060	36459	41146	44994	49493	52444	54692	Profit/Loss	-41579
Revenue	5158	5668	5953	7741	10419	11017	13932	15939	15939	Profit/Loss	-44573
Total Fixed	0	0	0	0	0	0	0	0	0	Cumulative	-47184
Fixed Costs per week	-2935	-2894	-2994	-2611	-2309	-2950	-2248	-2468	0	0	-57160
Profit/Loss per week	-2935	-2894	-2994	-2611	-2309	-2950	-2248	-2468	0	0	-57160
Total Fixed	0	0	0	0	0	0	0	0	0	Insurance Assets Interest	18467
Fixed Asset Interest	0	0	0	0	0	0	0	0	0	Depreciation	1460
Total	0	0	0	0	0	0	0	0	0	Net Profit	0

Sediment pure 933

Simpson's and 1983

		Simpson's and 1983									
		Week 11	Week 12	Week 13	Week 14	Week 15	Week 16	Week 17	Week 18	Week 19	Week 20
Catch		9738	1362	16918	16381	9537	16701	17668	943	0	0
Number of Fishermen		9	8	10	8	10	10	9	8	0	0
Number of Deliveries		15	3	10	8	10	10	9	8	0	0
Number of Plant Workers		2	2	2	2	2	2	2	2	0	0
Plant Revenue		1490	1991	2588	2505	2989	1637	3012	1379	0	0
Variable Costs											22095
Plant Manager		400	400	400	400	400	400	400	400	0	5200
Plant Wages		610	610	610	610	610	610	610	610	0	7930
Telephone		130	130	130	130	130	130	130	130	0	1690
Bunkhouse		200	200	200	200	200	200	200	200	0	2594
Equipment Maintenance		356	408	471	462	513	371	315	346	0	4907
Diesel Fuel and Oil		496	496	496	496	496	496	496	496	0	6446
Plant Supplies		50	50	50	50	50	50	50	50	0	650
Miscellaneous		117	135	135	135	135	135	135	135	0	1741
Total Variable		2358	2429	2492	2483	2534	2392	2536	2367	2220	0
Fixed Costs											31160
Supervision/Management											
Set-up											
Depreciation											
Fixed Asset Interest											
Working Capital											
Total Fixed		0	0	0	0	0	0	0	0	0	6194
Profit/Loss per week		-868	-438	97	23	455	-754	476	-968	-2220	0
Cumulative											-15259
Profit/Loss per week											
Revenue		3566	3557	8146	10652	13641	15278	18291	19690	19690	19690
Fixed		6194	6194	6194	6194	6194	6194	6194	6194	6194	6194
Variable		4796	7225	7717	12200	14733	17125	19661	22023	24248	24248
Profit/Loss		-7424	-7862	-7765	-7742	-8041	-7564	-8532	-10752	-10752	-10752

Revenue	643	859	1117	1081	1289	706	1293	603	0	9531
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Variable Costs	57	57	57	57	57	57	57	57	57	57
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Capital	990	990	990	990	990	990	990	990	0	10890
Enginer	941	941	941	941	941	941	941	941	0	10346
Deckhand	330	330	330	330	330	330	330	330	0	3630
Bunkhouse	200	200	200	200	200	200	200	200	0	2200
Maintenace	265	265	265	265	265	265	265	265	0	2915
Fuel	96	96	192	192	192	192	192	192	0	1826
Telephone	100	100	100	100	100	100	100	100	0	1100
Miscellaneous	200	200	200	200	200	200	200	200	0	2200
Freight Costs	355	475	618	598	713	391	713	384	0	5271
Total Variable	3477	3597	3835	3816	3931	3608	3936	3551	0	40378

Fixed Costs	0	0	0	0	0	0	0	0	0	18467
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Depreciation	0	0	0	0	0	0	0	0	0	-49314
--------------	---	---	---	---	---	---	---	---	---	--------

Revenue	2576	3435	4551	5633	6922	7628	8928	9531	9531	2576
Variable	14103	17700	21535	25351	29282	32890	36926	40378	40378	14103
Fixed	18467	18467	18467	18467	18467	18467	18467	18467	18467	18467
Profit/Loss	-2994	-32732	-35451	-38165	-40826	-43729	-46365	-49314	-49314	-2994
Total	0	0	0	0	0	0	0	0	0	0

Cumulative

Revenue

Profit/Loss per week

Profit/Loss

Revenue

Variable

Fixed

Profit/Loss

Revenue

Cumulative

Revenue

Profit/Loss

Revenue

Variable

Fixed

Profit/Loss

ANNEX 11

TOTAL WEEK-Y CANT

WEEK	ACTIVITY	INDIVIDUAL	MEETING POINTS	DELIVERY POINT		
				MORaine Bay	SIMPSON ISLAND	WOOL BAY
	CATCH	CATCH	CATCH	SUM	SUM	SUM
WEE	x					
JUL	v	23-7		3283.00	0.00	3341.00
JUL	v	24-30		2484.00	2704.00	36987.00
JUL	v	31-AUG. 6		1761.00	30.00	15597.00
AUG.	7-13			13648.00	13572.00	4105.00
AUG.	14-20			16568.00	9738.00	13747.00
AUG.	2	27		0.00	302.00	3223.00
AUG.	2	SEPT. 3		20766.00	638.00	20964
SEPT.	4-10			15776.00	16381.00	19387.00
SEPT.	11-17			14362.00	19537.00	14475.00
SEPT.	18-24			7788.00	0701.00	030.00
SEPT.	25-OCT			13089.00	19688.00	24814.00
OCT.	2-OCT. 8			0.00	9143.00	743.00
ALL				12925.00	14410.00	97692.00

DELIVERY PO. N°			
MORAIN BAY	SIMPSON ISLAND	WOOL BAY	CATCH
CATCH	CATCH	CATCH	CATCH
SUM	SUM	SUM	SUM
WE E X	0 00	4123 00	15232.00
JUL V 1-7	0 00	20687 00	14336.00
JULY 10-34	4902 00	7065.00	3686 00
JUL V 25-3	2377.00	17500.00	17817.00
AUG. 1-7	8001 .00	17500.00	17817.00
AUG. 8-14	15376.00	18292.00	18220.00
AUG 15-21	12259.00	24970.00	12794.00
AUG. 22-28	19968.00	26514.00	29601.00
AUG. 29- SEP. 4	5499 .00	E40E 00	E571.00
SEPT. 5-11	8249.00	23227.00	35794.00
SEPT. 12- 8	67 0.00	17938.00	32783.00
SEPT. 19-25	5202 00	37674.00	41790.00
SEPT. 26-OCT. 2	2262.00	37353.00	32426.00
OCT. 3-OCT. 9	0 00	6145 00	0.00
ALL	90805.00	239896.00	271050.00

WEEKLY AC. v T V A INDIVIDUAL DELIVERY POINTS
SUMMER '981

16:17 THURSDAY, JANUARY 5, 1984

33

	DELIVER v POINT	MORAINE BA v	SIMPSON ISLAND	WOOL BAY	HAY RIVER	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH
WEEK		SUM	SUM	SUM	SUM	SUM	SUM	SUM	SUM
MAY 17-MAY 23									
MAY 24-MAY 30									
MAY 3 JUNE 6									
JUNE 7-JUNE 14									
JUNE 14-JUNE 20									
JUNE 21-JUNE 27									
JUNE 28-JULY 4									
JULY 5-JULY 11									
JULY 2-JULY 8									
JULY 19-JULY 25									
JULY 26-AUG									
AUG 2-AUG. 8									
AUG 9-AUG. 5									
AUG. 6-AUG. 22									
AUG. 23-AUG. 29									
AUG. 30-SEPT. 5									
SEPT. 6-SEPT. 12									
SEPT. 13-SEPT. 19									
SEPT. 20-SEP. 26									
SEPT. 27-OCT. 3									
OCT. 4-OCT. 10									

CONT NED

	DELIVERY POINT			
	MORAINES BAY	SIMPSON ISLAND	WOOL BAY	HAY RIVER
	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH
	SUM	SUM	SUM	SUM
WEEK				
OCT 11-OCT 17				8733.00
OCT 18-OCT 24				1318.00
FOR ALL WEEKS	170928.00	231790.00	170694.00	170118.00

		DELIVER POINT			
MORAIN BAY	SIMPSON ISLAND	WOOL BAY	HAY RIVER		
TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH		
SUM	SUM	SUM	SUM	SUM	SUM
WEEK					
MAY 3-10					
MAY 11-17					
MAY 18-24					
MAY 25-31					
JUNE 1-7					
JUNE 8-14					
JUNE 15-21					
JUNE 22-28					
JUNE 29-JULY 5					
JULY 6-12					
JULY 13-19					
JULY 20-27					
JULY 28-AUG 1					
AUG 2-8					
AUG 9-16					
AUG 17-23					
AUG 24-30					
AUG. 31-SEPT. 1					
SEPT. 7-13					
SEPT. 14-20					
SEPT. 21-27					

(CONTINUED)

WEEK	DELIVERY POINT			
	MORAINE BAY	SIMPSON ISLAND	WOOL BAY	HAY RIVER
TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH	TOTAL WEEKLY CATCH	
SUM	SUM	SUM	SUM	SUM
SEPT. 28-OCT. 4		31931.00	20403.00	3632.00
OCT. 5-11				2630.00
OCT. 12-18				5957.00
OCT. 19-25				9742.00
OCT. 26-31				2320.00
FOR ALL WEEKS	209992.00	241506.00	223991.00	287102.00

WEEKLY TOTAL NUMBER OF DELIVERIES

DELIVERY POINT

WEEK	MORaine BAY	SIMPSON ISLAND	WOL BAY	NUMBER OF DELIVERIES
	SUM	SUM	SUM	NUMBER OF DELIVERIES
JULY 23-17	8 00	0 00	6 00	
JULY 24-30	23 00	5 00	34 00	
JUL 31-AUG 6	24 00	3 00	28 00	
AUG. 7-13	27 00	6 00	5 00	
AUG. 14-20	15 00	15 00	23 00	
AUG 21-27	0 00	3 00	22 00	
AUG. 28-SEPT. 3	18 00	10 00	9 00	
SEPT 4-10	5 00	14 00	8 00	
SEPT. 11-17	8 00	18 00	3 00	
SEPT. 18-24	7 00	0 00	19 00	
SEPT. 25-OCT. 1	8 00	4 00	13 00	
OCT 2-OCT 8	0 00	8 00	3 00	
ALL	143.00	136.00	203.00	

DELI & ER POINT

WEEK	DELIVERY POINT		
	MORaine Bay	SIMPSON ISLAND	WOOL BAY
	NUMBER OF DELIVERIES	NUMBER OF DELIVERIES	NUMBER OF DELIVERIES
SUM	SUM	SUM	SUM
JULY 1-7	0.00	7.00	19.00
JULY 11-17	4	8.00	41.00
JULY 18-24	2	8.00	16.00
JULY 25-31	1	9.00	28.00
AUG. 1-7	1	13.00	30.00
AUG. 8-14	1	16.00	39.00
AUG. 15-21	1	13.00	35.00
AUG. 22-28	1	8.00	21.00
AUG. 29-SEPT. 4	1	6.00	35.00
SEPT. 5-11	1	4.00	33.00
SEPT. 12-18	1	2.00	35.00
SEPT. 19-25	1	1.00	32.00
SEPT. 26-OCT. 2	1	0.00	30.00
OCT. 3-OCT. 9	1	10.00	0.00
ALL	88.00	362.00	289.00

WEEK	DELIVERY POINT			
	MORaine Bay	SIMPSON ISLAND	WO. BAY	HAY RIVER
	TOTAL WEEKLY NUMBER OF DELIVERIES			
	SUM	SUM	SUM	SUM
MAY 17-MAY 23-				
MAY 24-MAY 30-				
MAY 31-JUNE 6				
JUNE 7-JUNE 13				
JUNE 14-JUNE 20				
JUNE 21-JUNE 27				
JUNE 28-JULY 4				
JULY 5-JULY 11	19.00		0.00	23.00
JULY 12-JULY 18		37.00	29.00	28.00
JULY 19-JULY 25		6.00	14.00	30.00
JULY 26-AUG. 1		25.00	48.00	3.00
AUG. 2-AUG. 8		29.00	60.00	50.00
AUG. 9-AUG. 15		20.00	60.00	33.00
AUG. 16-AUG. 22		23.00	60.00	32.00
AUG. 23-AUG. 29		15.00	59.00	34.00
AUG. 30-SEPT. 5		8.00	58.00	42.00
SEPT. 6-SEPT. 12		7.00	74.00	33.00
SEPT. 13-SEPT. 19		17.00	56.00	38.00
SEPT. 20-SEPT. 26		18.00	26.00	46.00
SEPT. 27-OCT. 3				27.00
				28.00

(CONTINUED)

DELIVERY POINT		DELIVERY POINT		DELIVERY POINT	
MORaine BAY	SIMPSON ISLAND	WOOL BAY	HORN RIVER	WOOL BAY	HORN RIVER
TOTAL WEEKLY NUMBER OF DELIVERIES	NUMBER OF DELIVERIES	TOTAL WEEKLY NUMBER OF DELIVERIES	NUMBER OF DELIVERIES	TOTAL WEEKLY NUMBER OF DELIVERIES	NUMBER OF DELIVERIES
		SUM	SUM	SUM	SUM
WEEK					
OCT. 4-OCT. 10					38.00
OCT. 11-OCT. 17					30.00
OCT. 18-OCT. 24					6.00
FOR ALL WEEKS		234.00	544.00	407.01	66.00

SUMMER 1980

WEEK	DELIVERY POINT			
	MORaine BAY	SIMPSON ISLAND	WOOL BAY	HAY RIVER
	WEEKLY TOTAL NUMBER OF DELIVERIES	WEEKLY TOTAL NUMBER OF DELIVERIES	WEEKLY TOTAL NUMBER OF DELIVERIES	WEEKLY TOTAL NUMBER OF DELIVERIES
	SUM	SUM	SUM	SUM
MAY 3-10				17.00
MAY 11-17				5.00
MAY 18-24				11.00
MAY 25-31				13.00
JUNE 1-7				38.00
JUNE 8-14			00	47.00
JUNE 15-21			22.00	82.00
JUNE 22-28	9.00		24.00	57.00
JUNE 29-JULY 5	37.00	18.00	40.00	54.00
JULY 6-12	49.00	2.00	40.00	73.00
JULY 13-19	43.00	25.00	59.00	41.00
JULY 20-27	33.00	26.00	43.00	42.00
JULY 28-AUG 1	30.00	20.00	29.00	42.00
AUG 2-8	56.00	48.00	68.00	52.00
AUG 9-16	38.00	21.00	72.00	61.00
AUG 17-23	3.00	20.00	11.00	6.2.00
AUG 24-30	20.00	14.00	47.00	42.00
AUG 31-SEPT 6	24.00	69.00	46.00	10.00
SEPT 7-13	43.00	102.00	60.00	16.00
SEPT 14-20	14.00	26.00	18.00	47.00

(CONCLUDED)

SUMMER 1980

WEEK	DELIVERY POINT			
	MORaine Bay	SIMPSON ISLAND	WOOL BAY	HAY RIVER
	WEEKLY TOTAL	WEEKLY TOTAL	WEEKLY TOTAL	WEEKLY TOTAL
NUMBER OF DELIVERIES				
SUM	SUM	SUM	SUM	SUM
WEEK				
SEPT. 21-27	2.00	92.00	34.00	14.00
SEPT. 28-OCT. 4		62.00	16.00	11.00
OCT. 5-11				14.00
OCT. 12-18				24.00
OCT. 19-25				39.00
OCT. 26-31				9.00
FOR ALL WEEKS	411.00	564.00	630.00	923.00

WEEKLY TOTAL NUMBER OF FISHERMEN

WEEKLY AC V T V AT INDIVIDUAL DELIVERY POINTS
SUMMER 1983

16:20 THURSDAY, JANUARY 5, 1984

16

WEEK	DELIVERY POINT		
	MORAINE BAY	SIMPSON ISLAND	WOOL BAY
	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN
	SUM	SUM	SUM
JULY 23-7	2 00	0.00	5.00
JUL 24-30	4.00	3.00	0.00
JUL 31-AUG. 6	7.00	6.00	0.00
AUG 7-13	5.00	9.00	9.00
AUG. 4-20	5.00	9.00	8.00
AUG 2 -27	0.00	8.00	3.00
AUG. 28-SEPT. 3	5.00	10.00	9.00
SEPT. 4-10	5.00	8.00	9.00
SEPT. 11-17	7.00	10.00	8.00
SEPT. 18-24	7.00	10.00	8.00
SEPT. 25-OCT. 1	6.00	9.00	12.00
OCT 2-OCT 8	0.00	8.00	3.00
ALL	53.00	90.00	104.00

WEEKLY ACTIVITY AT TING v DUAL DELIVERY POINTS
SUMMER 1982

16:25 THURSDAY, JANUARY 5, 1984

WEEK	DELIVERY POINT		
	MORAIN BAY	SIMPSON ISLAND	WOOL BAY
	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN
SUM	SUM	SUM	SUM
JULY 11-1	0.00	4.00	5.00
JULY 18-2 ^A	3.00	3.00	7.00
JULY 25-3	4.00	3.00	9.00
AUG 1-7	4.00	14.00	8.00
AUG 8-14	4.00	4.00	10.00
AUG 15-21	4.00	14.00	8.00
AUG 22-28	4.00	16.00	11.00
AUG 29-SEP 4	4.00	5.00	9.00
SEPT 5-11	4.00	15.00	9.00
SEPT 12-18	2.00	14.00	12.00
SEPT 19-25	.00	15.00	12.00
SEPT 26-OCT 2	.00	15.00	12.00
OCT 3-OCT 9	0.00	0.00	0.00
ALL	35 .00	72 .00	112 .00

SUMMER 1981

WEEK	DELIVERY POINT			
	MORAINA BAY	SIMPSON ISLAND	WOOL BAY	HAY RIVER
	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN
	SUM	SUM	SUM	SUM
MAY 17-MAY 23				
MAY 24-MAY 30				
MAY 31-JUNE 6				
JUNE 7-JUNE 13				
JUNE 14-JUNE 20				
JUNE 21-JUNE 27				
JUNE 28-JULY 4				
JULY 5-JULY 11				
JULY 12-JULY 18				
JULY 19-JULY 25				
JULY 26-AUG. 1				
AUG. 2-AUG. 8				
AUG. 9-AUG. 15				
AUG. 16-AUG. 22				
AUG. 23-AUG. 29				
AUG. 30-SEPT. 5				
SEPT. 6-SEPT. 12				
SEPT. 13-SEPT. 19				
SEPT. 20-SEPT. 26				
SEPT. 27-OCT. 3				
OCT. 4-OCT. 10				

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WEEKLY ACTIVITY INDIVIDUAL VENUE POINTS
SUMMER 1981

15. 17 THURSDAY, JANUARY 5, 1984

30

WEEK	DELIVERY POINT		SUM
	SIMPSON ISLAND	WOOL BAY	
MORaine BAY	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN
WEEK	SUM	SUM	SUM
OCT. 11-OCT. 17			1.00
OCT. 18-OCT. 24			5.00
FOR ALL WEEKS	70.00	190.00	123.00
			296.00

DELIVERY POINT			
MORaine BAY	SIMPSON ISLAND	WOOL BAY	HAY RIVER
NUMBER OF FISHERMEN	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN
SUM	SUM	SUM	SUM
WEEK			
MAY 3-10			
MAY 10-17			
MAY 17-24			
MAY 24-31			
JUNE 1-7			
JUNE 8-14			
JUNE 15-21			
JUNE 22-28	6.00		
JUNE 29-JULY 5	9.00	5.00	12.00
JULY 6-12	11.00	6.00	8.00
JULY 13-19	10.00	8.00	12.00
JULY 20-27	13.00	11.00	13.00
JULY 28-AUG.	11.00	2.00	12.00
AUG. 2-8	11.00	2.00	15.00
AUG. 9-16	8.00	9.00	16.00
AUG. 17-23	9.00	E 00	9.00
AUG. 24-30	6.00	E 00	11.00
AUG. 31-SEPT. 6	9.00	15.00	1 00
SEPT. 7-13	8.00	24.00	14.00
SEPT. 14-20	6.00	19.00	11.00
SEPT. 21-27	2.00	2.00	0.00

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WEEK	DELIVERY POINT			NUMBER OF FISHERMEN
	MORaine BAY	SIMPSON ISLAND	WOOL BAY	
	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN	NUMBER OF FISHERMEN	
WEEK	SUM	SUM	SUM	SUM
SEPT. 28-OCT. 4	-	17.00	3.0	0
OCT. 5-11	-	-	-	7.00
OCT. 12-18	-	-	-	12.00
OCT. 19-25	-	-	-	14.00
OCT. 26-31	-	-	-	7.00

CATCH PER
DELIVERY PER WEEK

	DELIVERY POINT		
MORNING AVERAGE CATCH PER DELIVERY	SIMPSON ISLAND		WOOL BAY
MEAN	MEAN	MEAN	MEAN
WEE			
JUL 23-17	410.38		556.83
JUL 24-30	542.78	540.80	1087.85
JUL 31-AUG. 6	490.04	1001.23	557.04
AUG. 7-13	505.48	848.25	273.67
AUG. 14-20	1104.53	649.20	597.70
AUG. 21-27		1000.92	465.05
AUG. 28-SEPT. 3	153.67	1691.80	2329.33
SEPT. 4-10	3.55.20	1170.07	077.06
SEP. 7	195.25	1085.39	113.46
SEPT. 18-24	112.57	1070.10	542.16
SEPT. 25-OCT. 1	36.13	1406.29	1908.77
OCT. 2-OCT. 8		1142.88	581.00
ALL	1190.60	1055.17	1007.49

WEEKLY ACTIVITIES AT INDIVIDUAL DELIVERY POINTS
SUMMER 1982

16:25 THURSDAY, JANUARY 5, 1984

19

WEEK	DELIVERY POINT		
	Moraine Bay	SIMPSON ISLAND	WOOL BAY
	AVERAGE CATCH PER DELIVERY	AVERAGE CATCH PER DELIVERY	AVERAGE CATCH PER DELIVERY
MEAN	MEAN	MEAN	MEAN
JULY 11-17	589.00	801.68	
JULY 18-24	612.75	504.58	651.64
JULY 25-31	297.13	441.56	283.54
AUG. 1-7	889.00	625.00	1370.54
AUG. 8-14	1182.77	609.73	728.80
AUG. 15-21	766.19	640.26	609.24
AUG. 22-28	1536.00	757.54	759.00
AUG. 29-SEPT. 4	687.38	400.38	920.61
SEPT. 5-11	3.483	663.63	1988.56
SEPT. 12-18	677.50	543.58	1130.45
SEPT. 19-25	2601.00	790.69	995.00
SEPT. 26-OCT. 2	2262.00	167.28	1080.87
OCT. 3-OCT. 9	-	-	-
ALL	262.41	642.13	943.33

WEEK	MORAINES	SIMPSON ISLAND				WOOL BAY				HAY RIVER			
		AVERAGE CATCH PER DELIVERY											
	MEAN	MEAN	MEAN	MEAN	MEAN	MEAN	MEAN	MEAN	MEAN	MEAN	MEAN		
MAY 17-MAY 23										374.00			
MAY 24-MAY 30										221.50			
MA 31 JUNE 6										277.00			
JUNE 7-JUNE 13										333.78			
JUNE 14-JUNE 20										244.69			
JUNE 21-JUNE 27										437.90			
JUNE 28-JULY 4										323.16			
JULY 5-JULY 11		642.00				550.00				234.09			
JULY 12-JULY 18		567.27	5	2		367.29				147.56			
JULY 19-JULY 25		936.00		982.86		37.90				198.15			
JULY 26-AUG. 1		869.20		393.52		322.97				197.44			
AUG 2-AUG 8		889.55		374.75		260.30				234.49			
AUG. 9-AUG. 15		34	70	367.60		386.12				270.59			
AUG. 16-AUG. 22		635.83		340.35		414.09				321.19			
AUG. 23-AUG. 29		1048.20		325.86		370.32				233.10			
AUG. 30-SEPT. 5		545.33		440.05		363.48				166.80			
SEPT. 6-SEPT. 12		525.29		449.82		777.42				311.36			
SEPT. 13-SEPT. 19		606.35		455.27		54.32				285.77			
SEPT. 20-SEPT. 26		656.33		608.58		456.89				240.30			
SEPT. 27-OCT. 3										33.57			

(CONTINUED)

DELIVER v POINT			
MORNE BAY	SIMPSON ISLAND	WOOD ISLAND	HAY RIVER
AVERAGE CATCH PER DELIVER v	AVERAGE CATCH PER DELIVER v	AVERAGE CATCH PER DELIVER v	AVERAGE CATCH PER DELIVERY
MEAN	MEAN	MEAN	MEAN
WEEK			
OCT 4-OCT 10	-	-	291.83
OCT 1 OCT 7	-	-	291.10
OCT 8-OCT 24	-	-	219.67
FOR ALL WEEKS	738.61	477.25	430.91
			268.22

		DELIVERY POINT			
		MORaine Bay	SIMPSON ISLAND	WOOL BAY	HAY RIVER
		AVERAGE CATCH PER DELIVERY			
WEEK	MEAN	MEAN	MEAN	MEAN	MEAN
WEEK 1	-	-	-	-	-
MAY 3-10	-	-	-	-	189.24
MAY 11-17	-	-	-	-	65.20
MAY 18-24	-	-	-	-	428.55
MAY 25-31	-	-	-	-	370.46
JUNE 1-7	-	-	-	-	394.26
JUNE 8-14	-	-	-	486.00	56.57
JUNE 15-21	-	-	-	39.05	402.24
JUNE 22-28	243.56	411.30	34.8	386.50	223.61
JUNE 29-JULY 5	-	537.33	548.19	215.42	244.26
JULY 6-12	-	562.95	389.88	30.95	246.41
JULY 13-19	-	-	-	-	-
JULY 20-27	642.39	459.7	324.47	343.19	-
JULY 28-AUG.	-	562.03	508.70	286.21	365.24
AUG. 2-8	-	509.34	406.35	298.54	435.29
AUG. 9-16	-	523.50	456.76	278.10	408.54
AUG. 17-23	-	463.00	386.30	392.18	347.06
AUG. 24-30	-	520.70	309.07	411.38	143.45
AUG. 31-SEPT. 6	-	253.08	392.61	239.63	245.30
SEPT. 7-13	-	501.28	397.76	389.30	166.63
SEPT. 14-20	-	667.00	348.58	379.78	230.36

(ON-INFEN)

WEEK	AVERAGE CATCH PER DELIVERY		AVERAGE CATCH PER DELIVERY		AVERAGE CATCH PER DELIVERY	
	MEAN	MEAN	MEAN	MEAN	MEAN	MEAN
SEPT 21-27	1085.00	463.59	515.02	543.76	275.19	299.57
SEPT 28-OCT 4						
OCT. -1						
OCT. 12-18						
OCT. 19-25						
OCT. 26-31						
1-OR ALL WEEKS	534.46	42.23	406.87	406.87	294.20	294.20

CATCH PER FISHERMAN PER WEEK

		DELIVERY POINTS		
		SIMPSON ISLAND	WOOL BAY	
WEEKLY CATCH PER FISHERMAN	AVERAGE WEEKLY CATCH	AVERAGE WEEKLY CATCH	AVERAGE WEEKLY CATCH	
	MEAN	PER FISHERMAN	PER FISHERMAN	MEAN
WEEK				
JULY 23	7	641.50		668.20
JULY 24-30	-	3121.00	901.33	3698.70
JULY 31-AUG 6	-	1680.14	2169.33	1559.70
AUG. 13	-	2729.60	1508.00	456.11
AUG. 4-20	-	33.3.60	1082.00	1718.38
AUG. 1-27	-	-	1626.50	2479.31
AUG. 28-SEPT. 3	-	453.20	1691.80	2329.33
SEPT. 4-10	-	355.20	2047.63	254.00
SEPT. 11-17	-	2051.71	1953.70	69.30
SEPT. 18-24	-	1112.57	1070.10	287.60
SEPT. 25-OCT.	-	2181.50	2187.56	667.80
OCT. 2-OCT. 8	-	-	142.88	581.00
ALL	-	254.00	1580.07	1734.10

WEEK	OEL VERY POINT		Wool Day
	BAY	SIMSON ISLAND	
JULY 11-17	1634.00	1591.31	2048.00
JULY 18-24	594.25	543.46	409.56
JULY 25-31	2000.25	250.00	2227.13
AUG. 1-7	3844.00	305.00	822.00
AUG. 8-14	3064.75	1783.57	599.25
AUG. 15-21	4992.00	1657.13	2691.00
AUG. 22-28	374.75	560.53	1841.22
AUG. 29-SEPT. 4	2062.25	1548.47	3977.1
SEPT. 5-11	3355.00	1281.29	2731.92
SEPT. 12-18	5202.00	1844.93	3482.50
SEPT. 19-25	2262.00	2490.20	2702.17
SEPT. 26-OCT. 2	614.50		
OCT. 3-OCT. 9			
ALL	2762.30	1346.36	2387.52

WEEK	DELIVERY POINT			
	MORaine Bay	SIMPSON SLAND	WOOL BAY	HAY R VER
	AVERAGE CATCH PER FISHERMAN			
MEAN	MEAN	MEAN	MEAN	MEAN
MAY 17-MAY 23				374.00
MAY 24-MAY 30				22.50
MAY 31-JUNE 6				27+.00
JUNE 7-JUNE 13				1096.71
JUNE 14-JUNE 20				604.53
JUNE 21-JUNE 27				106.08
JUNE 28-JULY 4				67.26
JULY 5-JULY 11	1524.75		916.67	26.20
JULY 12-JULY 18	2332.1	1482.50	1028.40	262.33
JULY 19-JULY 25	5616.00	2293.33	1059.67	477.88
JULY 26-AUG. 1	3104.29	1349.21	1001.20	548.44
AUG. 2-AUG. 8	3685.29	1124.25	1084.58	482.00
AUG. 9-AUG. 15	2690.57	1102.80	1274.20	523.13
AUG. 16-AUG. 22	2437.33	972.43	893.00	695.92
AUG. 23-AUG. 29	3930.75	1011.89	1259.10	543.89
AUG. 30-SEPT. 5	1455.00	1215.38	1387.82	208.50
SEPT. 6-SEPT. 12	1488.33	1664.35	2565.50	685.00
SEPT. 13-SEPT. 19	78.00	127.75	1454.93	675.45
SEPT. 20-SEPT. 26	969.00	832.79	1616.69	432.53
SEPT. 27-OCT. 3				516.47

(CONTINUED)

DELIVER POINT			
MORAIN BAY	SIMPSON ISLAND	WOOL BAY	HAB RIVER
AVERAGE CATCH PER FISHERMAN			
MEAN	MEAN	MEAN	MEAN
WEEK			
OCT 4-OCT 10	.	.	525.30
OCT 11-OCT 17	.	.	793.91
OCT. 18-OCT. 24	.	.	263.60
FOR ALL WEEKS	2662.62	1302.15	1378.48
			530.8

WEEK	DELIVERY POINT			
	MORAINE BAY	SIMPSON ISLAND	WOOL BAY	HAY R VEG
	AVERAGE CATCH PER FISHERMAN	AVERAGE CATCH PER FI SHERMAN	AVERAGE CATCH PER FISHERMAN	AVERAGE CATCH PER FISHERMAN
WEEK	MEAN	MEAN	MEAN	MEAN
MAY 3-10				804.25
MAY 11-17				413.00
MAY 18-24				942.80
MAY 25-31				802.67
JUNE 1-7				881.29
JUNE 8-14			486.00	1156.14
JUNE 15-21			1229.00	1030.75
JUNE 22-28	365.33		1030.67	606.95
JUN 29-JULY 5	1690.89	32.60	1027.50	515.00
JULY 6-12	2393.55	19.67	1077.13	614.86
JULY 13-19	2420.70	1218.38	1528.83	505.15
JULY 20-27	1630.69	1086.73	1073.23	758.63
JULY 28-AUG. 1	532.21	847.83	691.67	1022.67
AUG. 2-8	2593.00	1625.42	1353.40	1191.32
AUG. 9-16	2486.63	1065.78	1251.44	1083.52
AUG. 17-23	668.78	965.75	479.33	768.50
AUG. 24-30	1735.67	540.88	1757.73	301.25
AUG. 31-SEPT. 6	674.89	1806.00	1002.09	408.83
SEPT. 7-13	2694.38	1690.50	1668.43	333.25
SEPT. 14-20	1556.33	477.00	621.45	492.4

WT-L X V-L AVERAGE CATCH PER FISHERMAN
SUMMER 1980 DE-VER-PO-N-T

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	MORAIN BAY	SIMPSON ISLAND	WOOL BAY	HAY RIVER
WEEK	AVERAGE CATCH PER FISHERMAN			
SEPT. 21-27	1085.00	2030.95	1848.80	524.25
SEPT. 28-OCT. 4		1878.29	6801.00	605.33
OCT. 5-				375.71
OCT. 12-18				496.42
OCT. 19-25				695.86
OCT. 26-31				331.43
FOR ALL WEEKS	1680.62	1306.05	1466.33	679.31

ANNEX
H
I

GREAT SLAVE LAKE FISHERY
TASK FORCE

SCHEDULES OF OPERATIONS
FOR SELECTED FISHERMEN

Clarkson Gordon

Chartered Accountants

1800 One Lakeview Square
155 Carlton Street
Winnipeg Canada R3C 1K8
(204) 947-6519

April 10, 1984

Mr. D. Weisbeck
Chairman
Great Slave Lake Fishery
Task Force
Department of Economic
Development and Tourism
Government of the Northwest Territories
Yellowknife, Northwest Territories
X1A 2L9

Dear Mr. Weisbeck:

As specifically agreed, we have prepared the accompanying schedules of operations (schedules 1 to 4) for the fishermen chosen by Mr. Brian Rodeck and Mr. Peter Thompson of the Great Slave Lake Fishery Task Force for the periods indicated. These schedules were prepared from weekly statements of account for the respective fishermen and from estimates provided by the fishermen. We have performed the following specific procedures in connection with the preparation of these schedules of operations:

1. Initial payment revenue was agreed to the respective fisherman's weekly statements of account and fish purchase tickets.
2. The N.W.T. subsidy was agreed to the respective fisherman's weekly statements of account. The subsidy payments were also agreed to the Freshwater Fish Marketing Corporation's (F.F.M.C.) manual calculations of the subsidy amounts (except for the summer of 1982 when the subsidy was included in the initial payment). The amount of the N.W.T. subsidy used in F.F.Y.C.'s manual calculations was agreed to correspondence from the Government of the Northwest Territories.
3. Revenue for the winter season of 1983-1984 (both the initial payment and N.W.T. subsidy) only includes revenue from the sale of fish to March 3, 1984.

4. A final payment to the fishermen for the current year has not been determined. An estimate of the final payment has not been included in revenue.
5. We asked the fishermen during our interviews if they had received any revenue from the sale of fish to anyone other than F.F.M.C. In all cases they indicated they had not received any additional revenue.
6. We agreed the wage expense figures on the schedules of operation to the employees' T4's and the seasonal statement of account prepared by F.F.M.C. in Hay River. In our interviews with the selected fishermen, we asked if any additional wages were paid. We added amounts indicated to the wage expense on the schedules of operations. As revenue only includes amounts received to March 3, 1984, wages for the winter season of 1983-84 were prorated to include estimated wages to March 3, 1984.

In only one case, was the employees' charges through F.F.M.C. for a selected fisherman significantly higher than the wages indicated by the T4's. In this case, the higher amount was reflected in the wage expense.

In several interviews, fishermen indicated they were applying for government assistance for wages for the winter season of 1983-84. However, the amount of the potential government wage assistance was not deducted from wage expenses.

7. We reviewed individual expenses for proper expense classification and to exclude expenditures identified by the weekly statement as not directly related to fishing. Expenditures were summarized on the schedules of operations. For the winter season of 1983-84, we included expenses to the March 3, 1984 weekly statement.
8. We reviewed each fisherman's weekly statements of account with him. We asked if there were any expenses in the weekly statements of account which were not fishing expenses. Two fishermen indicated that there were personal expenses included. Those amounts were deducted from the schedule of operations. We also enquired about the amount of fishing expenses paid personally by the fishermen. The indicated amounts were added to the expenses on the schedules of operations. Amounts for the winter season of 1983-84 were prorated to include only estimated expenses to March 3, 1984.
9. Depreciation figures were imputed as follows:
 - a) We asked each fisherman what fishing equipment he used in his fishing operations. Major assets were listed (see schedule 5). Operating expenses on the schedules of operations reflect actual costs for other fishing equipment. Where a fisherman had more than 2 outboards per skiff, the list was limited to 2 per skiff.

- b) We also asked each fisherman for his estimate of the replacement cost of new equipment similar to the equipment which he presently owns and we asked for his estimate of the useful life of the new equipment.
- c) We asked local suppliers for their estimate of the replacement cost of outboard motors and trucks. We asked Riverton Boat Works for their estimates of the replacement cost of the specific "whitefish boats" owned by the fishermen, which we interviewed, and the estimated useful lives for the boats. We also asked Riverton Boat Works for their estimate of the replacement cost of "yawls" and their estimated useful lives. Riverton Boat Works also supplied us with their estimate of the freight costs to move the boats and yawls to Great Slave Lake. The freight costs were incorporated into the replacement cost estimate.
- d) We received a letter from Mr. Peter Thompson which indicated that the purchase cost of whitefish boats, yawls, and skiffs are eligible for a 25% government subsidy under the Fishing Vessel Assistance Program. Therefore, we reduced the estimated replacement cost of these items by 25%.
- e) Based on the above information we calculated "replacement cost depreciation" on a straight line basis using the following estimates:

<u>Type of asset</u>	<u>Estimated replacement cost</u>	<u>Estimated useful life</u>
Whitefish boats	Various depending upon the type of boat and equipment	30 years
Skiffs	\$ 1,125	4 years
Yawls	10,125	9 years
Outboard engines	1,750	5 years
Bombardiers	8,000 (iii)	8 years
Snowmobiles	3,500	3 years
Caboosees	3,000	10 years
Trucks (i)	13,000	7-1/2 years
Other	(ii)	(ii)

- (i) Truck depreciation was prorated over a 12 month period and allocated to winter fishing, summer fishing and personal use, based upon the estimated length of the winter and summer fishing seasons.
- (ii) The estimated replacement cost and useful life of other equipment was based on estimates supplied by the specific fisherman who owned the equipment.

(iii) The estimated bombardiers' replacement cost was for used rather than new bombardiers, based on estimates provided by the fishermen.

f) We did not adjust the repairs and maintenance expense to reflect a possible reduction in repair and maintenance on new equipment.

10. An imputed interest expense was computed at the rate of 12% on one-half of the estimated replacement cost of all equipment.

These procedures do not constitute an audit and accordingly we are not expressing an opinion on the accompanying schedules of operations .

During our interviews we asked the fishermen to indicate the degree of their personal participation in their fishing operations. At the request of Mr. Brian Rodeck we have summarized their responses on schedule 6.

This letter is to be used solely by your task force in connection with its review of the fishing operations on Great Slave Lake.

Yours faithfully,

Clarkson Gordon

J.K.A. Campbell:cl

SCHEDULE OF OPERATIONS

SCHEDULE 1

SELECTED FISHERMEN

SUMMER 1982

(to be read in conjunction with report dated April 1.), 1984)

	WHITEFISH BOAT				SKIFF				
	A	B	C	D	E	F	G	H	J
Revenue:									
Initial payment and N. W. T. subsidy	\$ 46,142	\$ 36,280	\$ 34,379	\$ 16,014	\$ 842	312,390	\$ 15,192	\$ 19,700	\$ 017
Operating expenses:									
Wages and benefits	13,494	8,867	12,620	2,374	23	796	2,974	4,084	11
Fishing - nets and equipment	2,718	612	6	418	101	148	745	619	278
Fuel and oil camp -	5,145	1,867	2,652	1,643	653	2,660	2,477	3,723	702
Store	5,808	+ 426	3,186	1,123	1,388	3,656	3,761	3,820	144
Propane	300		126		45	36		200	120
Telephone	12		47						
Equipment parts and repairs	2,588	088	1,026	148	255	305	1,478	2,042	131
Freighting -									
Roadhead	3,337	2,833	2,803	1,327		380	811		7
Truck									13
Air	742	851	29 9		150		1,198		
Other	341	320	540	110		98	643		25
F. F. M.C. interest paid (received)	(362)	186	863	(6)	148	556	236	- 64	43
Total expenses	35,123	.20,600	29,168	7,137	2,763	8,635	14,328	14,552	1,53\$
Operating income (loss) before imputed capital charges									
	11,019	15,620	5,211	?3,877	(1,921)	3,755	8 64	5, 148	(917)
Imputed capital charges (per schedule 5):									
Depreciation	6,595	4,235	4,280	1,962	981	2,504	1,893	3,204	931
Finance interest	4,525	4,443	3,696	556	278	799	518	1,084	278
	11,120	8,678	7,976	2,518	1,259	3,303	2,411	4,288	1,259
Net income (loss)	\$ (101)	\$ 6,942	\$ (2,765)	\$ 6,359	\$ (3,180)	\$ 452	\$ (1,547)	\$ 860	\$ (2,176)

SCHEDULE OF OPERATIONS

SCHEDULE 2

SELECTED FINANCIAL STATEMENTSWINTER 1982 - 1983

(to be read in conjunction with report dated April 10, 1984)

	A	B	C	G	J
Revenue:					
Initial payment	\$22,716	\$38,649	\$ 8,831	\$34,077	\$ 1,032
N.W.T. subsidy	<u>1,955</u>	<u>3,589</u>	<u>746</u>	<u>3,184</u>	<u>96</u>
	<u>24,571</u>	<u>42,238</u>	<u>9,577</u>	<u>37,261</u>	<u>1,118</u>
Operating expenses:					
Wages and benefits	5,791	13,432	3,010	12,095	523
Fishing - nets and equipment		778	246	1,350	
camp -					
Store	4,220	6,006	4,621	6,170	252
Propane	6 00			200	120
Telephone			13		
Freighting -					
Parts and repairs	3,462	2,602	753	1,222	16
Fuel and oil	3,232	6,558	4,486	5,727	195
Air		730			248
Other	1,153				
F.F.M.C. interest paid (received)	(124)	131	404	205	36
Total expenses	<u>18,334</u>	<u>30,250</u>	<u>13,520</u>	<u>27,217</u>	<u>1,142</u>
Operating income (loss) before imputed capital charges	<u>6,237</u>	<u>11,988</u>	<u>(3,943)</u>	<u>10,044</u>	<u>(24)</u>
Imputed capital charges (per schedule 5):					
Depreciation	6,762	3,828	3,164	3,767	1,167
Finance interest	<u>2,653</u>	<u>1,873</u>	<u>1,566</u>	<u>1,530</u>	<u>210</u>
	<u>9,415</u>	<u>5,701</u>	<u>4,730</u>	<u>5,297</u>	<u>1,377</u>
Net income (loss)	<u><u>\$ (3,178)</u></u>	<u><u>\$ 5,285</u></u>	<u><u>(8,673)</u></u>	<u><u>\$ 4,747</u></u>	<u><u>\$ (1,401)</u></u>

SCHEDULE OF OPERATIONS

SCHEDULE 3

SELECTED FISHERMEN

SUMMER 1983

(to be read in conjunction with report dated April 10, 1984)

	WHITEFISH BOAT					SKIFF			
	A	B	C	D	E	F	G	H	I
Revenue:									
Initial payment	\$30,444	\$22,269	\$ 20,185	\$21,821	\$21,078	\$16,235	\$14,858	\$ 7,820	\$ 2,948
N.W.T. subsidy	5,910	9,701	4,361	8,077	5,388	6,488	6,142	2,728	1,279
	<u>36,354</u>	<u>31,970</u>	<u>24,540</u>	<u>29,898</u>	<u>26,466</u>	<u>22,723</u>	<u>21,000</u>	<u>10,548</u>	<u>4,227</u>
Operating expenses:									
Wages and benefits	8,734	10,378	9,179	9,619	9,494	117	5,139"	7,109	51
Fishing - nets and equipment	58	1,678	78	1,436	3'33	1,193		739	
Fuel and oil camp -	3,843	2,854	3,993	.2,371	2,322	2,830	3,647	4,791	563
Store	2,876	4,018	7,029	2,840	3,035	2,483	4,065	5,751	790
Propane	300	86	32			160			
Telephone		172	30	1	6				
Equipment parts and repairs	2,179	2,005	1,421	560	459	1,407	2,042	3,791	166
Freighting -									
Broadhead	2,7'36	2,668	1,905	2,383	1,377	370	1,228		309
Air	889		-4,340		671		238		
Other	724	1,249	567	908	615	486	160	261	57
F.F.M.C. interest paid (received)	- (356)	560	646	3	58	- 352	454	261	4
Total expenses	<u>22,043</u>	<u>25,668</u>	<u>29,220</u>	<u>20,121</u>	<u>18,931</u>	<u>9,398</u>	<u>16,973</u>	<u>22,703</u>	<u>1,940</u>
Operating income (loss)									
before imputed capital charges	<u>14,311</u>	<u>6,302</u>	<u>(4,674)</u>	<u>9,777</u>	<u>7,535</u>	<u>13,325</u>	<u>4,027</u>	<u>(12,155)</u>	<u>2,287</u>
Imputed capital charges (per schedule 5):									
Depreciation	6,595	4,726	4,280	3,787	1,293	1,879	1,393	3,204	491
Finance interest	4,525	4,582	3,696	3,841	2,327	599	518	1,084	139
	<u>11,120</u>	<u>9,308</u>	<u>7,976</u>	<u>7,628</u>	<u>3,620</u>	<u>2,477</u>	<u>2,411</u>	<u>4,288</u>	<u>630</u>
Net income (loss)	<u>\$ 3,191</u>	<u>\$(3,006)</u>	<u>\$(1'2,650)</u>	<u>\$ 2,149</u>	<u>\$(3,915)</u>	<u>\$10,848</u>	<u>\$ 1,616</u>	<u>\$(10,443)</u>	<u>j 1,657</u>

Notes:

1. Fisherman 3 rented a skiff to fisherman I during this season and shared the revenue and expenses equally. Therefore, 50% of the depreciation and finance interest for a skiff and two rotors has been added to both fisherman's schedules of operations (as it is not listed on Schedule 5).
2. Fisherman F rented a skiff to a fisherman, who was not one of the selected fishermen, during this season and shared the revenue and expenses equally. Therefore, fisherman F's depreciation and finance interest has been reduced accordingly.
3. Fishermen D and E were "skiff" fishermen during the 1982 summer season.

SCHEDULE OF OPERATIONS

SCHEDULE 4

SELECTED FINANCIAL STATEMENTSWINTER 1983 - 1984

(to be read in conjunction with report dated April 10, 1984)

	A	B	F	G	J
Revenue:					
Initial payment	\$ 8,255	\$13,622	\$14,589	\$20,219	\$ 1,005
N.W.T. subsidy	768	1,296	1,078	1,856	90
	<u>9,023</u>	<u>14,918</u>	<u>15,667</u>	<u>22,075</u>	<u>1,095</u>
Operating expenses:					
Wages and benefits	4,255	7,453	2,511	6,103	23
Fishing - nets and equipment	2,238	185	2,222	368	142
camp -					
Store	2,423	1,881	1,914	5,729	237
Propane	384	63	109	233	120
Equipment parts and repairs			27		
Freighting -					
Parts and repairs	923	731	239	2,617	39
Fuel and oil	2,860	3,642	2,268	2,876	221
Air		227	1,351	227	
Other	430	144	57		
F.F.M.C. interest paid (received)	(176)	270	175	277	15
Total expenses	<u>13,337</u>	<u>14,396</u>	<u>10,873</u>	<u>18,430</u>	<u>797</u>
Operating income (loss) before imputed capital charges	<u>(4,314)</u>	<u>322</u>	<u>4,794</u>	<u>3,645</u>	<u>298</u>
Imputed capital charges (per schedule 5):					
Depreciation	4,328	2,297	1,957	2,260	700
Finance interest	1,698	1,124	752	918	126
	<u>6,026</u>	<u>3,421</u>	<u>2,709</u>	<u>3,178</u>	<u>826</u>
Net income (loss)	<u>\$ (10,340)</u>	<u>\$ (3,099)</u>	<u>\$ 2,085</u>	<u>\$ 467</u>	<u>\$ (528)</u>

Note: Imputed capital charges are prorated to March 3, 1984.

CALCULATION OF DEPRECIATION AND FINANCE INTEREST

SCHEDULE 5

PAGE 1

SELECTED FISHERMEN

(to be read in conjunction with report dated April 10, 1984)

<u>Fisherman/ Season</u>	<u>Equipment</u>	<u>Capital cost</u>	<u>Depreciation</u>	<u>Finance Interest</u>
A				
Summer	Boat	\$ 43,275	\$1,443	\$2,597
	3 Skiffs	3,375	843	202
	6 outboards	10,500	2,100	630
	Yawl	10,125	1,125	608
	2 Trucks	26 ,000*	<u>1,084</u>	<u>488</u>
			<u>\$6,595</u>	<u>\$4,525</u>
Winter	2 Trucks	*	\$1,228	\$ 553
	4 Cabooses	12,000	1,200	720
	2 Bombardiers	16,000	2,000	960
	2 Snowmobiles	7.000	<u>2,334</u>	<u>420</u>
		<u>\$128,275</u>	<u>\$6,762</u>	<u>\$2,653</u>
B				
Summer	Boat	\$ 50,775	\$1,693	\$3,047
	Yawl	10,125	1,125	608
	2 Trucks	26 ,000*	1,084	488
	Cabin	5,000	<u>333</u>	<u>300</u>
			<u>\$4,235</u>	<u>\$4,443</u>
Winter	2 bombardiers	16,000	\$2,000	\$ 960
	2 Cabooses	6,000	600	360
	2 Trucks	*	<u>1,228</u>	<u>553</u>
		<u>\$113,900</u>	<u>\$3,828</u>	<u>\$1,873</u>
C				
Summer	Boat	\$ 43,275	\$1,443	\$2,597
	2 Skiffs	2,250	562	135
	4 Outboards	7,000	1,400	420
	Truck	13,000*	542	244
	Cabin	5 ,000	<u>333</u>	<u>300</u>
			<u>\$4,280</u>	<u>\$3,696</u>
Winter	Caboose	3,000	\$ 300	\$ 130
	2 Bombardiers	10,000	2,000	960
	Truck	*	614	276
	Base-Camp	<u>2 ,500</u>	<u>250</u>	<u>150</u>
		<u>\$ 92,025</u>	<u>\$3,164</u>	<u>\$1,550</u>

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CALCULATION OF DEPRECIATION AND FINANCE INTEREST

SCHEDULE 5

PAGE 2

SELECTED FISHERMEN

(to be read in conjunction with report dated April 10, 1984)

<u>Fisherman/ Season</u>	<u>Equipment</u>	<u>Capital cost</u>	<u>Depreciation</u>	<u>Finance Interest</u>
D				
Summer '82	Skiff	\$ 1,125	\$ 281	\$ 68
	Freighter	1,125	281	68
	4 Outboards	7,000	<u>1,400</u>	<u>420</u>
Summer '83	Boat	<u>54,750</u>	<u>1,962</u>	<u>556</u>
		<u>\$ 64,000</u>	<u>1,825</u>	<u>3,285</u>
			<u>\$3,787</u>	<u>\$3,841</u>
E				
Summer '82	Skiff	? 1,125	\$ 281	\$ 68
	2 Outboards	3,500	<u>700</u>	<u>210</u>
			<u>\$ 981</u>	<u>\$ 278</u>
Summer '83	Boat	<u>38.775</u>	<u>\$1.293</u>	<u>\$2,327</u>
		<u>\$ 43,400</u>		
F				
Summer	2 Skiffs	\$ 2,250	\$ 562	\$ 135
	4 Outboards	7,000	<u>1,400</u>	<u>420</u>
	Truck	13,000*	<u>542</u>	<u>244</u>
			<u>\$2,504</u>	<u>\$ 799</u>
Winter	bombardier	8,000	\$1,000	\$ 480
	Snowmobile	3,500	1,167	210
	Caboose	3,000	300	180
	Shed	1,800	180	108
	Truck	*	<u>614</u>	<u>276</u>
		<u>\$ 38,550</u>	<u>\$3,261</u>	<u>\$1,254</u>
G				
Summer	3 Skiffs	\$ 3,375	\$ 843	\$ 203
	3 Outboards	5,250	<u>1,050</u>	<u>315</u>
			<u>\$1,893</u>	<u>\$ 518</u>
Winter	2 Bombardiers	16,000	\$2,000	\$ 960
	2 Cabooses	6,000	600	360
	Snowmobile	<u>3,500</u>	<u>1,167</u>	<u>210</u>
		<u>\$ 34,125</u>	<u>\$3,767</u>	<u>\$1,530</u>

CALCULATION OF DEPRECIATION AND FINANCE INTERESTSCHEDULE 5
PAGE 3SELECTED FISHERMEN

(to be read in conjunction with report dated April 10, 1984)

<u>Fisherman/ Season</u>	<u>Equipment</u>	<u>Capital cost</u>	<u>Depreciation</u>	<u>Finance Interest</u>
H				
Summer	2 Skiffs	\$ 2,250	\$ 502	\$ 135
	4 Outboards	7,000	1,400	420
	Camp	2,500	250	150
	Truck	13,000	542	244
	Do ck	1,500	300	90
	Trailer	750	150	45
		<u>\$ 27.000</u>	<u>\$3,204</u>	<u>\$1,084</u>
I				
Summer	Skiff	\$ 1,125	\$ 281	\$ 68
	2 Outboards	<u>3,500</u>	<u>700</u>	<u>210</u>
		<u>\$ 4,625</u>	<u>\$ 981</u>	<u>\$ 278</u>
J				
Summer	skiff	\$ 1,125	\$ 281	\$ 68
	2 Outboards.	3,500	703	210
			<u>\$ 981</u>	<u>\$ 278</u>
Winter	Snowmobile	<u>3,500</u>	<u>\$1,167</u>	<u>\$ 210</u>
		<u>\$ 8.125</u>		

'Depreciation on true'ks has been prorated between the summer and winter fishing seasons; however, the capital cost is only included once in the total.

HEAD FISHERMAN PARTICIPATION

SCHEDULE 6

SELECTED FISHERMEN

(to be read in conjunction with report dated April 10, 1984)

<u>Fisherman</u>	<u>Amount of Personal Participation</u>
A	100% of time
B	100% of time during summer Small% of time during winter
C	50% of time during summer 100% of time during winter
D	100% of time
E	100% of time
F	100% of time
G	100% of time
H	No direct participation
I	100% of time
J	100% of time

CATCH AND GROSS INCOME STATISTICS
SELECTED FISHERMEN AND ALL FISHERMEN
SUMMER 1982

	DELIVERED WEIGHT/ KG-S	\$	NUMBER OF DELIVERIES	KG'S AVERAGE WEIGHT/DELIVERED	\$
WHITEFISH BOAT OPERATORS					
FISHERMAN					
A	55,219	\$ 46,142.	25	2,209	\$1,846
B	42,996	36,280.	45	955	806
C	40,138	34,366.	35	1,147	982
	-----	-----	-----	-----	-----
	138,353	\$116,788.	105	1,318	\$1,112
ALL OTHERS					
(10000 Kg's)	461,734	391,227	713	648	549
	-----	-----	-----	-----	-----
	600,087	\$508,015	818	734	\$ 621
SKIFF OPERATORS					
FISHERMAN					
D	18,950	16,014.	35	541	\$ 458
E	1,031	828.	4	258	207
F	18,438	14,589.	42	439	347
G	18,018	15,192.	40	450	380
H	22,498	19,700.	41	549	480
J	791	617.	12	66	51
	-----	-----	-----	-----	-----
	79,726	\$ 66,940.	174	458	\$ 385
ALL OTHERS					
(250 kg's)	132,196	104,267.	460	287	227
	-----	-----	-----	-----	-----
	211,922	\$171,207.	634	334	\$ 270
	=====	=====	=====	=====	=====

CATCH AND GROSS INCOME STATISTICS
SELECTED FISHERMEN AND ALL FISHERMEN

WINTER - 1982-83

FISHERMAN	DELIVERED WEIGHT/KGS	S	NO. OF DELIVERIES	AVERAGE WEIGHT DELIVERY (KGS)	\$
A	22,496	24,571.	26	865	945
B	38,316	42,238.	48	798	880
C	6,903	9,577.	17	406	563
G	33,548	37,261.	46	729	810
J	857	1,118	13	66	86
	102,120	114,765	150	681	765
All other	173,627	200,818	459	378	438
	<u>275,747</u>	<u>315,583</u>	<u>609</u>	<u>453</u>	<u>518</u>

CATCH AND GROSS INCOME STATISTICS
SELECTED FISHERMEN AND ALL FISHERMEN
SUMMER 1983

	DELIVERED WEIGHT Kg's	\$	NO OF DELIVERIES	AVERAGE WEIGHT PER DELIVERY Kg's	\$
<hr/>					
WHITEFISH BOAT OPERATORS					
<hr/>					
FISHERMAN					
A	39,937	\$ 36,354.	17	2,349	\$2,138.
B	38,725	31,970.	82	472	390.
C	27,220	24,546.	18	1,512	1,364.
D	34,041	29,898.	26	1,309	1,150.
E	28,433	26,466.	37	768	715.
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	168,356	\$149,234.	180	935	829.
ALL OTHERS-					
(10,000 Kg)	304,821	254,428.	470	649	541
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	473,177	.\$'403,662.	650	728	621
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
SKIFF O P E R A T O R S					
<hr/>					
FISHERMAN					
F	27,589	22,723.	61	452	373.
G	25,426	21,000.	46	553	457.
H	12,096	10,548.	45	269	234.
I	5,081	4,227.	35	145	1.21.
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	70,192	58,498.	187	375	313.
ALL OTHERS					
(250 Kg's)	81,613	67,317.	317	257.	212.
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	151,805	\$125,815.	504	301	\$ 250.
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

CATCH AND GROSS INCOME STATISTICS
 SELECTED FISHERMEN AND ALL FISHERMEN
 WINTER 1983-84

	DELIVERED WEIGHT Kg's	\$	NO OF DELIVERIES	AVERAGE WEIGHT/ DELIVERY (Kg)	\$
FISHERMAN					
A	9,371	\$ 9,023.	10	937	\$ 902.
B	13,855	14,918.	20	693	746.
F	12,384	15,667.	18	688	870.
G	21,443	22,075.	25	858	883.
J	1,068	1,095.	13	82	84.
	-	-	-	-	-
	58,121	\$ 62,778.	86	676	\$ 730.
ALL OTHERS	81,377	96,503.	199	409	485,
	-	-	-	-	-
	139,498	\$159,281.	285	489	\$ 559
	=	=====	=====	=====	=====

SELECTED FISHERMEN OPERATING & RATIOS

FISHERMAN	% NET GROSS	NET INCOME/ INCOME DELIVERED	NET INCOME PER KG.	NET INCOME PER DELIVERY	WAGES PER KG	STORES PER KG
-----------	-------------------	---------------------------------------	-----------------------------	----------------------------------	--------------------	---------------------

SUMMER 1982

A	---	---	s	(4)	\$.24	\$.11
B	19	\$.16		154.	\$.21	.10
C	(8)	(\$.07)		(79)	.31	.20
D		.34		182	.13	.06
E	(3 %	(3.08)		(795)	.02	1.35
F	4	.02		11	.04	.20
G	(10)	(.09)		(39)	.17	.21
H	4	.04		21	.18	.1-1
J	(353)	(2.75)		(181)	.01	.18

WINTER 1982-83

A	(13)	\$ (.14)	\$ (122)	\$.26	\$.19
B	15	.16	131	.35	.16
C	(91)	(1.26)	(510)	.44	.67
G	13	.14	103	.36	.18
J	(125)	(1.63)	(108)	.61	.29

SUMMER 1983

A	9	\$.08	188	\$.22	\$.07
B	(9)	(\$.08)	(37)	.27	.10
C	(52)	(.46)	(703)	.34	.26
D	7	.06	83	.28	.08
E	15	.14	106	.33	.11
F	48	.39	108	--	.09
G	8	.06	35	>20	.16
H	(156)	(1.36)	(365)	.59	.48
I	39	.33	47	--	.16

WINTER 1983-84

A	(115)	\$ (1.10)	\$ (1034)	\$.45	\$.26
B	(21)	(.22)	(155)	.54	.14
F	13	.17	116	.20	.15
G	2	.02	19	.28	.27
J	(48)	(.49)	(41)	.02	.22

SELECTED FISHERMEN
SCHEDULE OF ACTUAL' AVERAGE BREAK EVEN PRICES
F.O.B. HAY RIVER PLANT

	A	B	C	D	E	F	G
<hr/>							
SUMMER 1982							
Catch (kg's)	55219	42996	40138	18950	1031	18438	18018
Average Price Received/kg.	.836	.844	,857	.845	.817	.672	.843
Breakeven (Kg)	.837	.682	,925	.509	3.90	.647	.929
<hr/>							
WINTER 1982-83							
Catch (Kg's)	22496	38316	6903	----	----	----	33548
Average Price Received/kg.	1.0.92	1.102	1.387	----	----	----	1.111
Breakeven (Kg)	1.234	.938	2.644	----	----	--	.969
<hr/>							
SUMMER 1983							
Catch (Kg's)	39937	38725	27220	34041	28433	27589	25426
Average Price Received/kg.	.910	.826	.902	.878	.931	.824	.826
Breakeven (Kg)	.830	.903	1.367	.815	.793	.430	.762
<hr/>							
WINTER 1983-84							
Catch (Kg's)	9371	13855	.----	-----	-----	12384	21443
Average Price Received/(Kg)	.963	1.077	-----	-----	-----	1.265	1.030
Breakeven (Kg)	2.066	1.300	-----	-----	-----	1.097	1.008

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SELECTED FISHERMEN
SCHEDULE OF ACTUAL AVERAGE BREAKEVEN PRICES
F.O.B. HAY RIVER PLANT

H I J

SUMMER 1982

Catch (Kg's)	22498	-----	791
Average Price Received/Kg .	.875	-----	.780
Breakeven (Kg)	.837	-----	3.53

WINTER 1982-83

Catch (Kg's)	-----	-----	857
Average Price Received/Kg .	-----	-----	1.305
Breakeven (Kg)	-----	-----	2.939

SUMMER 1983

Catch (Kg's)	12096	5081	-----
Average Price Received	.872	.832	-----
Breakeven (Kg)	2.231	.506	-----

WINTER 1983-84

Catch (Kg's)	-----	-----	1068
Average Price Received, '(Kg)	-----	-----	1.025
Breakeven (Kg)	-----	-----	1.520

PRICES PAID TO FISHERMEN
F.O.B. HAY RIVER PLANT
INITIAL PRICES/KILOGRAM

SPECIE/SIZE/ FORM	MAY 1, 1983	NOV 1, 1983	JAN 1, 1984	FEB 19, 1984	APR 1, 1984	APR 15, 1984
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WHITEFISH

Small DSD	.50	.82	1.04	1.15	1.37	1.04
Medium DSD	.88	.995	1.215	1.545	1.765	1.215
Large DSD	.89	1.11	1.33	1.66	1.88	1.33
Jumbo DSD	.94	1.26	1.48	1.81	2.03	1.48
Smokers	.89	----	----	----	----	----

NORTHERN PIKE

.9-1.8 DSD	.45	.47	.47	.47	.47	.47
1.8-4.1 DSD	.78	.81	.81	.81	.81	.81
HDLS	.45	.47	.47	.47	.47	.47

TROUT

.9-1.8 DSD	.89	1.00	1.13	1.13	1.13	1.13
1.8-3.6 DSD	1.11	1.33	1.46	1.46	1.46	1.46
HDLS	1.11	1.44	1.44	1.44	1.44	1.44

INCONNU

HDLS	1.22	1.44	1.44	1.44	1.44	1.44
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PICKEREL

Small Rd.	1.02	1.33	1.66	1.66	1.66	1.66
Medium Rd.	1.13	1.55	1.88	2.43	2.70	1.88
Large Rd.	1.02	1.33	1.66	1.99	2.21	1.66

Small DSD	1.22	1.60	1.60	1.60	1.60	1.60
Medium DSD	1.35	1.86	1.86	1.86	1.86	1.86
Large DSD	1.22	1.60	1.60	1.60	1.60	1.60

Small HDLS	1.57	1.99	1.99	1.99	1.99	1.99
Medium HDLS	1.73	2.22	2.22	2.22	2.22	2.22
Large HDLS	1.57	1.99	1.99	1.99	1.99	1.99

HAY RIVER AGENCY
ACCOUNTS RECEIVABLE BALANCES

	FISHING SEASONS			
	OCT 31/ 1982	APR 30/ 1983	OCT 31/ 1983	MAR 3/ 1984
FISHERMAN				
A	(7,350)	(5,205)	(14,731)	380
B	5,099	7,145	3,411	6,694
C	7,460	10,335	11,001	11,728
D		1		292
E	3,117	201	1,372	1,347
F	5,762	4,843	4,531	3,664
G	4,553	6,511	7,981	3,112
H	1,860	1,552	7,307	7,590
I			1,288	1,339
J	892	297	474	136