

Test Market - Tier I - Sale And Distribution Of Meat Products Originating From Musk Ox Type of Study: Market Information Author: Unknown Catalogue Number: 2-3-20

TEST MARKET - TIER 1.

Introduction:

Sale and distribution of meat product originating from Musk Ox.

Meat products to meet and conform to all standards and regulations of all regulatory agencies.

Product supplier know as ULU Foods Ltd, Inuvik, Northwest Territories, Canada.

Processing from "quartered" state to be done in an H of A (Health of Animal) approved facility in Alberta or B.C.

Tier I

STRATEGIC PLAN

DOMESTIC TEST MARKET

2 (A) SUITABLE ALBERTA BASED PROCESSING, STORAGE AND DISTRIBUTION FACILITIES:

2 (al) ALBERTA BASED PROCESSING:

The following meet the criteria for Federal H of A inspection and meat expertise.

Capital Packers Ltd.

12907 - 57 St

Edmonton, Alberta

T5B 4K6

Tel: 403/476-1391 Fax: 403/478-0083 TLX:03737310 General Manager: Brent Komarnicki Product(s): Beef, Pork, Processed Meats, Buffalo

Centennial Packers Ltd.

4043 Brandon St SE

Calgary, Alberta

T2G 4A7
Tel: 403/287-2525 Fax: 403/287-0789

President: J.R. Kalef

General Manager: Bill McGill

Product(s): Boxed Beef, Beef Burgers

Edmonton Meat Packing Ltd.

8310 Yellowhead Trail

Edmonton, Alberta

T5B 1G5

Tel: 403/474-2471

Fax: 403/479-6167 TLX:03826629 General Manager: Doug Noonan

Product(s): Fresh Meats, Smoked/Cured

Meats, Sausage, Meat Pies

Gainer Inc. Foodservice 12425-66 St, Box 100

Edmonton, Alberta

T5J 2H8

Tel: 403/471-0611

Fax: 403/471-2329 TLX:03725390

Manager: J. Proseio

Product(s): Beef, Pork, Processed Meats, Lard

Heritage Meats

3050 Parsons Rd

Edmonton, Alberta

T6N lBl

Tel: 403/463-3229

General Manager: P. Hokanson

Parent Company:

P.T.I. Holdings (1983) Ltd. Product(s): HRI and Camp Meat

J.M. Schneider (Foodservice Div.)

4120-98 St.

Edmonton, Alberta

T6E 5A2

Tel: 403/462-4637 **Fax:** 403/461-4036

General Manager: Leo Cofario

Lambco: Division of AADC
Box 1600, 4312-51 St.
Innisfail, Alberta

TOM IAO

Tel: 403/227-3386 Fax: 403/227-1661

General Manager: Gerry J. Kelly

Sales: Glinys Oxtoby Product(s): Lamb, Veal

Premier Meats Ltd. 4013 Brandon St SE Calgary, Alberta T2G 4A7

Tel: 403/287-3550

General Manager: Bob Porter

Product(s): Boxed Beef

Van's Sausage CO. Ltd.

9620-56 Ave

Edmonton, Alberta

T6E OB1

Tel: 403/435-3944

General Manager: Gerry Velsink

Parent Company:

Lilydale Cooperative Ltd.

Edmonton, AB

Product(s): Smoked Meats, Sausage Rolls

Pizza, Processed Poultry, Meat Pies

RECOMMENDED PROCESSOR

From the previous listing of potential processors recommend that ULU Foods negotiate contract with LAMBCO of Innisfail. This processing facility and personnel offer the most as total experience in the handling of this type of product. They have the important criteria of the three c's, character, capacity, credit.

Larnbco management has indicated their interest in working with ULU Foods and myself in marketing Musk Ox through their **distribution** system that encompasses both domestic and international contacts.

Lambco has also had the past experience of selling and processing reindeer prior to present difficulties with this product.

Lambco handles similar but non conflicting style of products. Many of their processing, packaging initiatives can be tried on the test marketing of Musk ox.

Lambco distribution costs are beneficial to all parties as Musk Ox adds additional sales items and volume. The addition of this volume aids in reducing per unit cost of total distribution for Lambco.

a 2) **STORAGE:**

Canadian Association of Refrigerated Warehouses.

Alberta

Calgary

Campbell & Griffin (1961) Ltd.
Established 1961
348-llth Ave. S.W., Calgary T2R OC5
(403) 266-1026
B. Bodnarchuk, General Manager
B. Fleming, Plant Manager
R-25,000 sq. ft. (250,000 cu.ft.)
C'5,000 sq. ft. (60,(100 cu.ft.)
Accredited: R.C.
Rail: C.N., C.P.

Trans Canada Freezers Limited
Established 1955
4039 Brandon St. S.E., Calgary T2G 4A7
(403) 243-1821 Telex: 038-26628
P.W. Fitzpatrick, Vice-President (Alberta)
R-21,000 sq. ft. (423,()()() cu. ft.)
Accredited: R.
Rail: C.P.

Edmonton

Alberta Cold Storage Ltd.
Established 1975
9002 - 20th Street, Edmonton T6C 4E9
(403) 464-1770
B. Bodnarchuk, General Manager
R. Rogers, Plant Manager
R-30,000 sq. ft. (660,000 cu. ft.)
Accredited: R

Edmonton Cold Storage
Established 1971
10246-104th Street, Edmonton T5J 1B8
(403) 423-4123
B. Bodnarchuk, General Manager
R. Rogers, Plant Manager
R-21,000 sq. ft. (215,000 cu. ft.)
C-2,500 sq. ft.(21,000 cu. ft.)
Accredited: R

Trans Canada Freezers Limited
Established 1955
12325 Mount Lawn Rd., Edmonton T5B 4J3
(403) 479-4221 Telex: 037-41821
P.W. Fitzpatrick, Vice-President (Alberta)
B. Smashnuk, Manager
R-34,000 sq. ft (723,000 cu.ft)
Accredited: R
Rail: C.N.

Lethbridge

Trans Canada Freezers Limited
Established 1955
28th & 2nd Ave. N., LethbridgeTlJ3Z6
(403) 327-7130
G.W. Todd, Manager
L. Masson, Plant Superintendent
R-31,00() sq. ft.(1,245,000 cu. ft.)
Accredited: R
Rail: C.P.

British Columbia

Vancouver

Vancouver Cold Storage Limited 97 Gore Avenue, Vancouver V6A 2Y8 R-2,200,000 cu.ft. C-50,000 cu.ft. Accredited: R.C. Rail: C.N., C.P.

Arrangements made on **behalf ULU** Foods for test shipment **to** be received and **stored** at Trans Canada Freezers Ltd. (T.C.F.), Mount Lawn Road, Edmonton.

Rates for freezer storage:

T.C.F. quoted for test shipment:

.80 per cwt one time charge in and out handling. .75 per cwt storage charge per month on monthly balance.

Large quantities and on a regular customer basis: Rates negotiable to .70 cwt + .60 cwt respectively.

2. (b) STYLE OF CUT FOR DELIVERY TO PROCESSOR.

Sides of Musk Ox to be "quartered" with separation of the hind quarter from the fore quarter between the 12th & 13th rib. Quarters to be totally parchment paper wrapped and covered with stockinette. Quarters to be packed in side equivalents into shipping combos made of heavy cardboard with a heavy plastic liner. Combos to be palletized and if possible cardboard lids to cover combo to protect product from exposure to elements. All product to be identified of Federal H of A approval. Quarter weights should be in range 45 to 55 lbs. Equal hind and fore quarters count should be included in each combo. Present pricing requires equal segments of carcass (ccs.) to be represented when processor taking ownership.

Due to restrictive work environment at point of harvesting, the above may represent the best method of handling. Major criteria to be considered is the protection of product from elements that can detract from quality of meat product, i.e. freezer burn, contamination, and to arrive at storage destination in good order.

Product Quality:

Harvesting youthful animals with dressing specifications to include the removal of excess fat to a thickness of no more than 1/2". Interior cavity to be clean and free of kidney and channel fat. Ccs. to. be split in the middle of back bone so as to leave equal portions on both sides of animal, both hind and front shanks removed at consistent joint on all ccs.

2. (c) COST OF STORAGE:

Members of Canadian Association of Refrigerated Warehouses have published rates that are negotiable due to the following variables.

Quantity or Volume
Regularity
Length of Time
Repetition or regular customer basis
Range .70 to .80 cwt for in and out handling
.60 to .70 cwt for monthly storage

Cost of Processing & Distribution

Recommend that Musk Ox be sold to processors basis F.O.B. storage. Processing and distribution costs to be absorbed by processor. This is standard procedure in the meat business. Contracts at times are negotiated for product quantities to be delivered to storage for processors at which time the cost of storage also is to his account. For this test market the storage charges will be to ULU Foods Account. Quantities of Musk Ox for testing and sampling would be supplied to processor in reasonable quantity at no charge.

2. (d) REQUIREMENTS OF THE VARIOUS SECTORS IN PROCESSING:

Processor:

To have Federal Government H of A inspection at processing facility.

To have trained personnel in meat handling and cutting.

To have modern facilities with sufficient capacity to handle increased volume.

To have good location for easy access for receiving and distribution.

To have efficient and modern processing equipment.

To have good refrigeration for handling and storage.

To have good updated or new packaging equipment.

To have capital and credit to carry his business.

Processor with a federally inspected plant operates in compliance with the appropriate sections of the following:

THE CANADIAN AGRICULTURAL PRODUCTS STANDARD ACT.

CONSUMER PACKAGING AND LABELLING ACT.

THE FOOD AND DRUG ACT.

THE WEIGHTS AND MEASURES ACT.

RELEVANT PROVINCIAL AND MUNICIPAL REGULATIONS.

Handling & Storage

Frozen meat should be stored at temperature no higher than -24 degrees c (-10 degrees f).

Product to be properly wrapped and a first in first out stock rotation basis.

Frozen meat storage recommended for no longer than 12 months and for some species 6 - 9 months. Have no experience with Musk Ox.

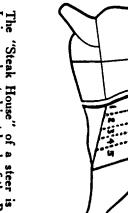
2. (e) SALE OF ROUGH CUTS AND POTENTIAL.

Will be developed by processor in new product development with testing of Musk Ox cuts. Conduct cut out tests on yields for proper pricing. Charts indicate some of the various cuts and processes that can be utilized for Musk Ox. Food service customers will dictate styles based on tests and consumer preferences.

CUTS OF MEAT:

(see attached pages)





The "Steak House" of a steer is the Loin . . . located just back of the Ribs.

five popular steaks: you can expect about 17 pounds of Loin. Yet, the Loin produces these Out of every 100 lbs. of carcass beef

- 1. Club Steaks . . . From front to rear, Club Steaks are first on the Loin. On the average, a 1,000-lb. steer doesn't own more than 12 "clubs."
- 2. T-Bones . . . Don't look for more than 20 in a 1,000-lb. steer.
- 3. Porterhouse Steaks . . . About 2 to 3 on each side of the carcass.

Shank Bones Sirloin Tip Roast Sirloin Tip Steak Heel of Round (9) Boneless Rump (8)

Ground Beef









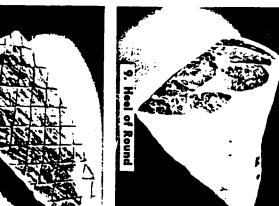
makes up about 24% of a beef carcass. From it comes ...

Standing Rump (7)

Round or Swiss Steaks (6)







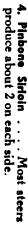




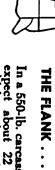
3. Porterhouse Steak

12 sirloins to a carcass . . . That's about the average number you can expect from a 1,000-lb. animal.

5. Sirloin Steak

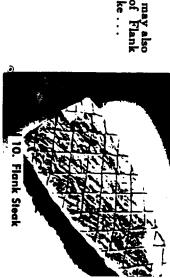


5. Sirloins . . . About 6 to a side . . .

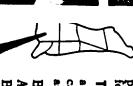


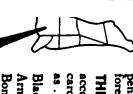
In a 550-lb. carcass, you may also expect about 22 lbs. of Flank which can be used to make . . .

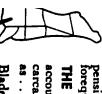
Flank Steak (10) Ground Beef Boneless Stew











Almost two-thirds of all the less ex-pensive beef cuts are found in the forequarter.

THE CHUCK . . .

accounts for about 26% of the beef carcass. It produces such retail cuts

Blade Pot Roasts (1)

Arm Pot Roasts (2)

Boston Cut or English Cut Boneless Chuck Pot Roasts (3)

Ground Beef Blade Steak Arm Steaks

Boneless Stew

2. Arm Pot Roast (Chuck)

THE BRISKET





. . . Rib Roasts (6)

Rolled Rib Roasts (7)

Short Ribs (9) Rib Steaks (8)







THE SHORT PLATE . . .

Below the Rib is another whole-sale cut called the Short Plate. It produces . . .

Short Ribs (9)

Hamburger Rolled Plate, and Plate Boiling Beef (10)

The shank produces... Shank Cross Cuts (5) Shank Knuckle

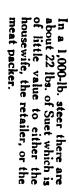
Brisket (Bone In) (4)
Brisket (Boneless)
Corned Beef

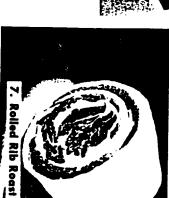
The brisket produces such cuts AND FORESHANK . . .

Ground Beef

SUET ...

4. Brisket





Rib Roast



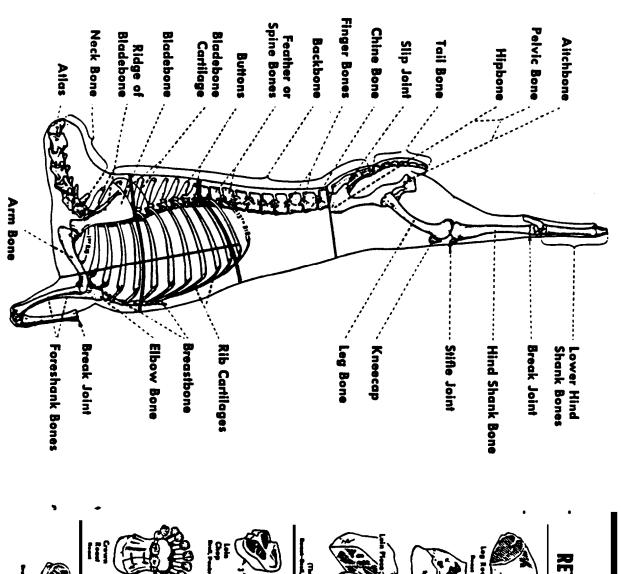


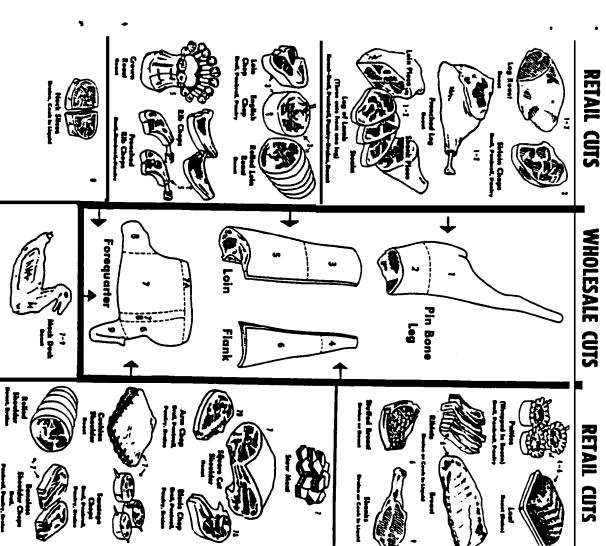




Boneless Chuck

5. Shank Cross Cuts





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WHOLESALE AND RETAIL CUT





Since Biblical days, lamb has been a food for feasts as well as an excellent everyday meat. Many nationalities are famous for their lamb barbecues.

6. Rolled Shoulder

FRAD COLU

is one of the most popular wholesale cuts. However, it makes up only about 17% of the dressed weight of the lamb carcass. From it you get ...

English Chops Rolled Loin (2) Loin Chops (1)



The Rib is also known as the Rack—makes up about 13% of the lamb carcass. From it you get . . .

Rib Chops (3)

Frenched Rib Chops (3)

2. Rolled Loin

Crown Roasts (4)

Regular Rib Roasts

Other popular lamb cuts

:

Leg of Lamb (5)

Sirloin Lamb Chops

Lam Shoulder Roast Lamb Roast

Arm Cheps

C. ST. DECEMBER. 3. Rib Chops



4. Crow

Poast



thrifty cuts includes . . . A wide variety of tasty and

Rolled Shoulder (6)

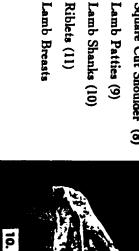
Arm Shoulder Chops (7)

Blade Shoulder Chops (7)

Square Cut Shoulder (8)

Lamb Patties (9)

Lamb Breasts



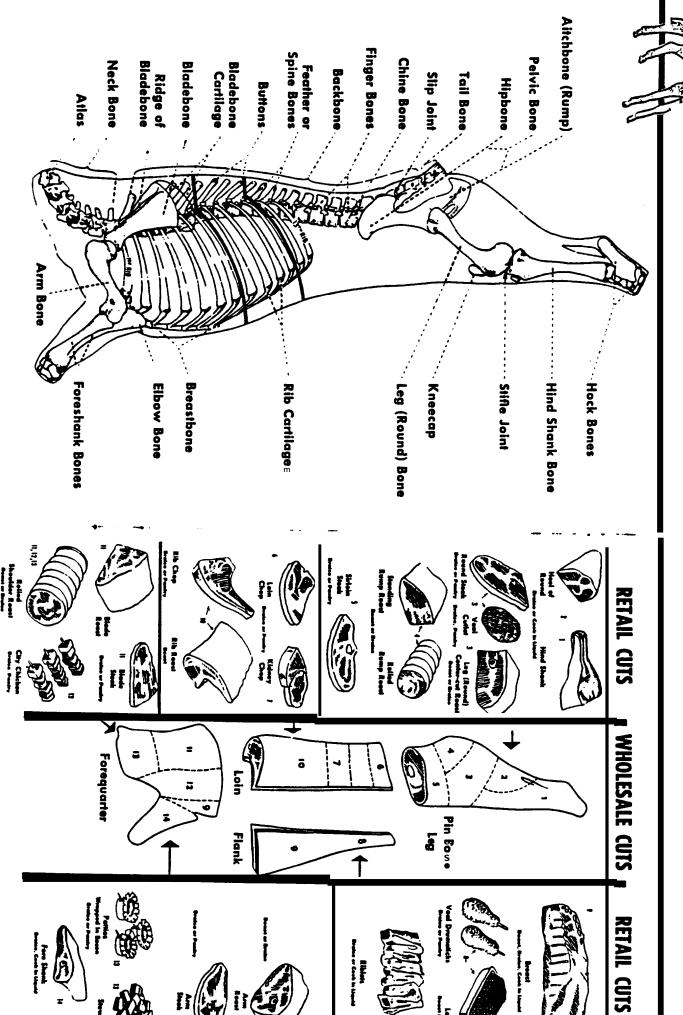


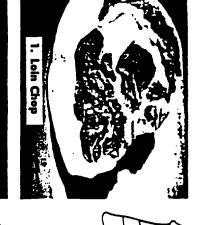












THE LOIN ...

From the loin come three popular veal cuts... Loin Chops (1), Sirloin Steaks (2), and Kidney Chops (3). But, there aren't many of them. After the veal is dressed, only 10 lbs. out of every 100 bs. is loin.





8. Breast of Veal

come the less expensive cuts, such as Riblets (6), Veal Loaf, Veal Drumsticks, Foreshank (7), Veal Patties, Breast of Veal for Stuffing (8), and Stew Meat.





Roasts come from the Rib. But, there's even less Rib than Loin . . . less than 8% of the dressed weight. Rib Chops (4), Rib Roasts, and Crown



THE LEGS . .

The two hind Legs make up over one-third of the total dressed weight of a veal. A half-dozen or more retail cuts





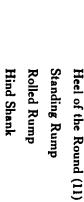
come from the Leg . . .



Center Cut of the Leg (10)

Standing Rump

Rolled Rump



(5), many thrifty veal cuts come from the Shoulder—the second largest wholesale veal cut (26-27% of the dressed weight). Other cuts include City Chicken, Rolled Shoulder, Blade Roasts, and Arm Roasts.

4. Rib Chop

Besides Arm Steaks and Blade Steaks

THE SHOULDER ...





10. Leg (Center Cut)







3. Kidney Chop

A Contractor of the

5. Blade Steak

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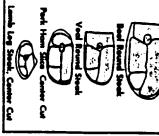
Classify it first as beef, veal, pork, or lamb. Beef cuts are largest, lamb cuts the smallest . . . veal and pork cuts about halfway between. Next, identify the cut according to its location in

OU MAY KNOW THE

the carcass. This is comparatively easy when you know the bone and muscle structure. It's the same in all four meats as shown in these illustrations.

ROUND STEAKS...HAM...LEG STEAKS

KIND OF MEAT

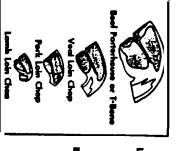


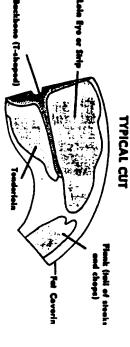
Other Features: Oval shape. Separating lines of

Other Features: Oval shape. Separating lines of connective tissue and fat between muscles.

KIND OF MEAT

PORTERHOUSE...T-BONES...LOIN CHOPS

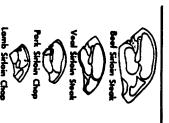




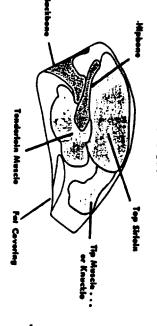
Other Features: Tenderloin is larger in porterhouse than in T-bones. Beef club steaks look very much like porterhouse except that club steaks contain no tenderloin.

SIRLOIN STEAKS ... CHOPS





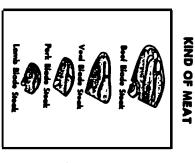
TYPICAL CUT

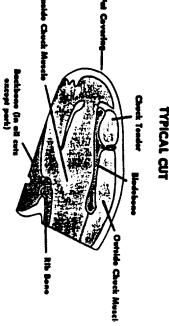


Other Features: The Tip muscle is replaced by the Flank muscle in steaks and roasts that are cut across the forward end of the hipbone. In some steaks and chops the Tip muscles appear to have been cut with the grain of the meat.

BLADE STEAKS

- 12 × 1.



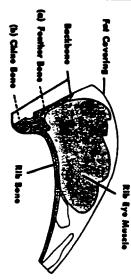


Other Features: Inside Chuck Muscles run in different directions. Backbone is in all cuts except pork. The Rib Bone is in all cuts except pork unless the cut is made between the Ribs.

KIND OF MEAT

TYPICAL CUT



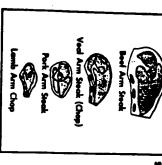


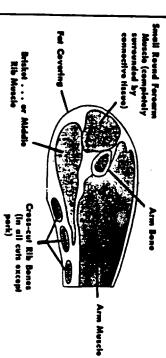
Other Features: Steaks and chops near the Chuck or Shoulder have a thin layer of meat over the Rib Eye called Rib Cover. The Rib Eye is a continuation of the Loin Eye muscle.

ARM STEAKS...CHOPS

KIND OF MEAT

TYPICAL CUT





Other Features: Although cuts from the Round and Arm look somewhat alike, a close comparison shows a wide difference in muscle structure. Cuts from the Round contain no cross-cut rib bones.

2. (f) <u>COMPETITORS IN COMMON PRODUCTS</u>

Markets:

Protein supply to all major domestic markets is supplied by beef, veal, pork and lamb.

Game or unique products for the foodservice industry is the major potential for Musk Ox.

In Canada and U.S. the comparable or competing product can be identified as:

N.Z. Red Deer Buffalo or Bison Wild Boar

N.Z. Red Deer is imported by food service purveyors and present selling prices in Alberta:

Boneless Legs - \$ 22.90 kg. Saddles - \$ 28.50 kg. Boneless Shoulders - \$ 16.00 kg. Bone-in Leg - \$ 18.30 kg.

Wild Boar:

Smoked Boneless Leg - \$ 24.80 kg.

Buffalo - Bison Meat:

A major supplier of Buffalo:

Nilsson Livestock Ltd. General Manager Edmonton, Alberta John Graham T5L OG7 Tel: 403/454-8292

Mr. Graham stated that at present they harvest approximately 300 head a year. Dressed weight of 650/850 lbs. per ccs.

Current selling warehouse prices:

Sides - 325 lb. 715 kg. Fronts - 260 lb. 572 kg. Hinds - 435 lb. 957 kg.

Primal Boneless Cuts:

	Sirloin Tip Leg Inside Outside	714	lb.	15. 70 kg.
	Knuckle	635	1b.	1397 kg.
Boneless	Sirloin Strip	1497		3293 kg.
Boneless	-	1429		3143 kg.
Boneless	Tenderloin	1905		4191 kg.
Boneless	Butts	816		1795 kg.
Boneless	Shoulder Clods		1b.	948 kg.
Boneless	Chuck	374		823 kg.
Boneless	Trimmings	283		623 kg.

All product federally inspected, animals dispatched at Capital Packers, Edmonton. Processing and distribution by Nilsson Livestock Ltd.

Industry negotiation STYLES in COMMODITY TRADING.

Product negotiations in the meat processing industry are handled on an honour basis. Supplier may offer product to processor on a spot basis indicating quantity and F.O.B. point and acceptable to industry package component. i.e. sides, quarters, cases, weight with shrink or no shrink allowance on a delivered or F.O.B. basis. Offer at times may be for immediate acceptance or a specified time (i.e. close of business following day), some offers made subject to prior sale.

The offering of Musk Ox by supplier can be handled with processor post test market on the basis of confirmed quantity booking for his projected sales. This joint venture style offers processor to solicit his customers for their requirements and then processor can submit to supplier his firm commitment or quantity to be harvested for his account. Terms then can be negotiated as to delivery cycle in line with harvest constraints, terms of payment, and pricing. The commodity, Musk ox, can best be assisted in marketing by not having a perceived surplus of unsold product. Quantities outlined in terms of reference can best be achieved by harvesting to orders.

Terms of Payment:

The commodity Musk Ox should be offered on the basis of no longer than monthly terms from invoice date to processor.

Contract pricing can be established on the basis of agreed price and storage or average price for a season (i.e. 6 months).

Packaging by supplier for deliver to processor has been addressed, changes may be needed once experience by both parties can be evaluated.

If and when a contract is required, components of contract will state:

- Agreed price and method of invoicing
- Delivery dates if applicable
- Delivered Or F.O.B. points Quantities to be supplied and/or booked
- Quality specification to age, trim and packaging, weight range of product.
- Terms of payment
- Exclusivity

2. (h) SCHEDULE/CYCLE FOR PRODUCT TO ACCOMMODATE MARKET

Product shipped in frozen state plus constraints of weather will dictate some of the scheduling.

Test market should give some indication as to quality level. That may be more acceptable based on time of harvest. A program to harvest against bookings will allow supplier to optimize for quality and availability for market demand.

2. (i) PRODUCT TESTING AND PROSPECTIVE CLIENTS

Once the physical properties of Musk Ox have been reviewed with product testing and cut outs, major food service accounts can be enlisted in testing various cuts for menu offerings. Some specific outlets are C.P. Hotels (national scope 14 outlets), white table linen restaurants such as LaChaumiere, Calgary, Debrovnicks, in Winnipeg, Hilton, Four Seasons, Westin Hotels, House of Commons Dining Room. Specialty restaurants in large North American cities: Montreal, Ottawa, Toronto, New York, Boston, Minneapolis, Los Angeles, San Francisco and Vancouver. Processor's distribution channels to cover through brokers, food service purveyors, and direct sales.

2. (j) METHODS OF PURCHASING/SELLING WITH ATTENTION TO THE LOGISTICS IN THE PROVISION OF THESE PRODUCTS TO THE MARKETPLACE.

Purchasing:

Product delivered in frozen state. Product to be protected from the elements and temperature maintained at levels for product to remain frozen.

Product to be transported from harvest area to freezer storage with minimum delay and maintenance of proper temperatures.

Selling:

Processor with Federal H of A inspection offers credibility to potential customers that product has been prepared, packaged and stored in line with federal regulations.

Distribution of product once sale has been made to comply with refrigerated delivery and handling.

Sales list to identify product name, portion size if applicable, product frozen, package weight and size. Sales literature to identify Musk Ox as Arctic product highlighting factors as purity, pristine environment, natural growth with no supplementary additives. Nutrient factors when available as to per 100 gram cooked serving, calories, protein, fat, iron, thiamin, zinc.

SEASONALITY:

Lack of experience with product to ascertain the validity of seasonality for the use of Musk Ox. Buffalo sales are highest during the summer months. This can be attributed to the tourist flavour in the food service sector utilizing this product. It has also been indicated that the fall season relates to game hunting and thus awareness of unique or limited supply. Protein animals are at a greater awareness level. Processors and food service should be striving to create demand in later winter and spring for early utilization of initial harvest and eventually have a relatively stable demand for product all year.

3. INTERNATIONAL MARKETPLACE

Consultation with Alberta Agriculture personnel:

Ron Pettit - Manager Development Section Doug Hill - International Trade Director

Bob Tchir - Development Officer
Dave Rous - Trade Director

(a.) Trends:

Licenses, permits, custom recfulations.

Referred to federal agriculture representative Doug Nix to verify E.E.C. requirements. Mr. Doug Hill International Trade Director indicted that the fact that Musk Ox does not have a competitive product in Europe he felt many custom requirements would be Federal H of A approved product is acceptable waived. in countries such as Norway and Sweden. Germany, Austria and Switzerland are good potential markets for this type of product. European tastes and preferences for game type of meat are recognized.

The negative factor in the International Market is that the high cost of freight initiates only the purchase of the perceived higher quality cuts, (i.e. loins) with no utilization of the less expensive cuts.

Based on the volume of protected harvest it was stated that the North American Market should be the major focus for sale and distribution. International trade to be developed in the future with tried and tested products.

Reconfirmed with Alberta Agriculture, the availability for an Alberta processor to enlist the aid of Government facilities both at Leduc and Lacombe. Suggested that bookings be made 30 days in advance for any scheduled testing or processing.

4. SECONDARY PRODUCT;

Have done only limited study. Contacted Dominion Tanners Edmonton - Rod Hunter, Edmonton Fur Tanning - Charles. Discussed potential for hides and wool. Presently there is no process in Alberta to separate wool from hide to salvage wool hair. Tanning process burns off hair. Fur tanning presently done for trophy rugs and heads.

David Wong, Alberta Agriculture, presently in Orient, will contact on return as to potential usage of horns.

Cost of freight to move inedible by-products and organ meats negate the viability of their use at the present time.